

EXHIBIT G

Detailed Time Records for Marchand ICS Group

Invoice

MARCHAND
ICS GROUP

INTEGRATED
COMMUNICATION
STRATEGIES

Marchand ICS Group

-Integrated Communication Strategies-
PO Box 8168, San Juan, PR 00910
161 San Jorge St., Suite 402-E, San Juan, PR 00911
Tel. (787) 765-0444

DATE

INVOICE #

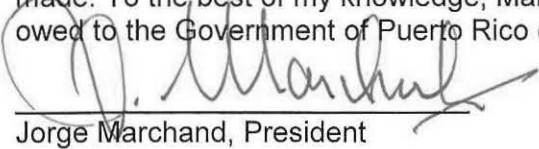

6/30/2018

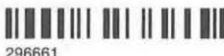
ORC0618

BILL TO:

Official Retiree Committee
in the Commonwealth of Puerto Rico
Hon. Miguel Fabre, President
San Juan, PR

Due on receipt

DESCRIPTION	AMOUNT
Professional Services and Expenses, from June 1 to June 30, 2018	
Conference Calls and Project Meetings	9,189.50
Content and Material Development and Project Management	7,262.00
Content and Material Development for the Website and Website Management	4,438.00
Expenses	281.16
I hereby certify that no public servant of the Department of Treasury is a party to or has any interest in the gains or benefits derived from the contract that is the basis of this invoice. The only consideration for providing services under the contract is the payment agreed upon with the authorized representatives of the Official Committee of Retired Employees of the Commonwealth of Puerto Rico. The amount of this invoice is reasonable. The services were rendered and the corresponding payment has not been made. To the best of my knowledge, Marchand ICS Group Inc. does not have any debts owed to the Government of Puerto Rico or its instrumentalities.	
 Jorge Marchand, President	
	
TOTAL	\$21,170.66



Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From June 1 to June 30, 2018

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Ferdinand Diaz	Project Manager	6.10	12.00	0.70	18.80	\$ 125.00	2,350.00
Jorge Marchand	Principal	31.20	19.60	1.70	52.50	\$ 175.00	9,187.50
Male Noguera	Media Manager	13.40	-	42.20	55.60	\$ 95.00	5,282.00
María Schell	Business Editor	15.40	21.20	0.40	37.00	\$ 110.00	4,070.00
		66.10	52.80	45.00	163.90		20,889.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from June 1 to June 30, 2018

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
6/1/2018	Ferdinand Díaz	Meeting with the Marchand ICS (MICS) team to discuss content development and assesment of questions received through the ORC's digital platforms, discussion on the interview of El Nuevo Día newspaper to members of the ORC, and conference call with Francisco del Castillo to discuss the developed answers and content for the ORC's digital platfoms.	2.00	125.00	250.00
6/1/2018	Jorge Marchand	Meet with Ferdinand Díaz, Male Noguera and María Schell, to discuss content development and assesment of questions received through the ORC's digital platforms, inform and discuss on the results of the interview made by El Nuevo Día to members of the ORC and conference call with Francisco del Castillo to discuss the developed answers and content for the ORC's digital platforms.	2.00	175.00	350.00
6/1/2018	Male Noguera	MICS team strategy meeting to discuss content development and answers to questions received through the ORC's digital platforms, discuss on the interview made by El Nuevo Día to members of the ORC and conference call with Francisco del Castillo to discuss the developed answers and content for the ORC's digital platforms.	2.00	95.00	190.00
6/1/2018	María Schell	Status meeting with MICS team to discuss content development and questions received through the ORC's digital platforms, discuss on the results of the interview made by El Nuevo Día to members of the ORC and conference call with Francisco del Castillo to discuss the developed answers and content for the ORC's digital platforms.	2.00	110.00	220.00
6/1/2018	Jorge Marchand	Conference call with Héctor Mayol and follow up conference call [REDACTED] [REDACTED] [REDACTED]	1.70	175.00	297.50
6/4/2018	Jorge Marchand	Conference call with Male Noguera to discuss on questions received through the web page. Then, have a conference call with Héctor Mayol and Francisco del Castillo to discuss possible answers, revise the strategy we are implementing when answering questions, and define the ORC's scope of work due to a specific question received in the digital platform.	0.90	175.00	157.50
6/4/2018	Male Noguera	Conference call with Jorge Marchand to discuss on questions received through the web page.	0.40	95.00	38.00
6/4/2018	Jorge Marchand	Conference call with María Schell to discuss and review the biweekly meeting status to be sent to the legal team.	0.50	175.00	87.50
6/4/2018	María Schell	Conference call with Jorge Marchand to discuss and review the biweekly meeting status to be sent to the legal team.	0.50	110.00	55.00
6/5/2018	Jorge Marchand	Conference call with María Schell to discuss the drafted text on the proof of claim filing to be uploaded in the ORC's website.	0.70	175.00	122.50

6/5/2018	María Schell	Conference call with Jorge Marchand to discuss the drafted text on the proof of claim filing to be uploaded in the ORC's website.	0.70	110.00	77.00
6/5/2018	Ferdinand Díaz	Conference call with Francisco del Castillo, Jorge Marchand and Male Noguera, to discuss Facebook user questions, how to address them and review applicable court procedures.	1.20	125.00	150.00
6/5/2018	Jorge Marchand	Conference call with Ferdinand Díaz, Francisco del Castillo and Male Noguera to discuss how to address questions received on the ORC's digital platforms regarding the proof of claim and review applicable court procedures on the subject.	1.20	175.00	210.00
6/5/2018	Male Noguera	Conference call with Jorge Marchand, Ferdinand Díaz and Francisco del Castillo to discuss Facebook user questions, the way to address them, and discuss on applicable court procedures.	1.20	95.00	114.00
6/5/2018	Jorge Marchand	Conference call with Xavira Neggers, reporter from Debtwire, on her request of information after the filing of the Proof of Claim.	0.60	175.00	105.00
6/6/2018	Jorge Marchand	Conference call with Xavira Neggers to request a copy of the article she wrote on the filed proof of claim, and share the article with the legal team.	0.80	175.00	140.00
6/6/2018	Jorge Marchand	Conference call with María Schell to discuss the information related to the hearing and draft a stand by statement for the ORC's digital platforms.	1.40	175.00	245.00
6/6/2018	María Schell	Conference call with Jorge Marchand to discuss the information related to the hearing and draft a stand by statement for the ORC's digital platforms.	1.40	110.00	154.00
6/7/2018	Jorge Marchand	Conference call with members of the ORC, Jenner & Block, FTI Consulting and MICS team to discuss strategies to address inquiries after the hearing where the PREPA issue was addressed.	1.00	175.00	175.00
6/7/2018	Male Noguera	Conference call with members of the ORC, Jenner & Block, FTI Consulting and MICS team to discuss strategies to address inquiries after the hearing where the PREPA issue was addressed.	1.00	95.00	95.00
6/7/2018	María Schell	Conference call with ORC members, Jenner & Block, FTI Consulting and MICS team to discuss strategies to address inquiries after the hearing where the PREPA issue was addressed.	1.00	110.00	110.00
6/8/2018	Jorge Marchand	Communication with Robert Gordon to discuss the article published by El Nuevo Día on the hearings held in Puerto Rico.	0.60	175.00	105.00
6/8/2018	Ferdinand Díaz	Conference call with Jorge Marchand, Male Noguera and María Schell, to discuss how to proceed with the email drop on the filed Proof of Claim, where to place in the digital platforms the Q&A on the PREPA issue and the status of what are we doing.	0.90	125.00	112.50
6/8/2018	Jorge Marchand	Conference call with Ferdinand Díaz, María Schell and Male Noguera to discuss how to proceed with the email drop on the filed Proof of Claim, where in the digital platforms should be placed the Q&A on the PREPA issue and discuss the status of what are we doing.	0.90	175.00	157.50
6/8/2018	Male Noguera	Conference call with Jorge Marchand and María Schell to discuss how to proceed with the email drop on the filed Proof of Claim, where in the digital platforms should be placed the Q&A on the PREPA issue and discuss the status of what are we doing.	0.90	95.00	85.50

6/8/2018	María Schell	Telephone call with Jorge Marchand and Male Noguera to discuss on the Standby Statement, how to proceed with the email drop on the filed Proof of Claim, where in the digital platforms should be placed the Q&A on the PREPA issue and the status of what are we doing.	0.90	110.00	99.00
6/8/2018	Jorge Marchand	Follow up conference call with María Schell and Francisco del Castillo to coordinate the responses to questions on the PREPA issue.	0.40	175.00	70.00
6/8/2018	María Schell	Follow up conference call with Jorge Marchand and Francisco del Castillo to coordinate the responses to questions on the PREPA issue.	0.40	110.00	44.00
6/11/2018	Jorge Marchand	Conference call with Francisco del Castillo to discuss additional changes to the stand by statement on the PREPA issue, and follow up on the questions received through the digital platforms.	0.60	175.00	105.00
6/11/2018	Jorge Marchand	Conference call with Carmen Núñez in preparation for the communications sub committee meeting.	0.40	175.00	70.00
6/11/2018	Jorge Marchand	Follow up on [REDACTED]	0.70	175.00	122.50
6/12/2018	Ferdinand Díaz	Communications sub committee meeting at MICS offices to discuss the response from the ORC on the PREPA issue, the questions received on the digital platforms, among others.	2.00	125.00	250.00
6/12/2018	Jorge Marchand	Meet with the communications sub committee at MICS offices, to discuss the response from the ORC on the PREPA issue, the questions received on the digital platforms, among others.	2.00	175.00	350.00
6/12/2018	Male Noguera	Meeting with ORC's communications team, MICS team and Francisco del Castillo to discuss the response from the ORC on the PREPA issue, the questions received on the digital platforms, among others.	2.00	95.00	190.00
6/12/2018	María Schell	Participate in the communications sub committee meeting through conference call, to discuss and reach an agreement for the response from the ORC on the PREPA issue, the questions received on the digital platforms, among others.	2.00	110.00	220.00
6/14/2018	Jorge Marchand	Conference call with Héctor Mayol to discuss the Op-Ed he has worked and sent to AARP state director, José Acarón, for publication.	0.40	175.00	70.00
6/15/2018	Jorge Marchand	Conference call with María Schell to discuss and prepare for the ORC's ordinary meeting.	0.30	175.00	52.50
6/15/2018	María Schell	Conference call with Jorge Marchand to discuss and prepare for the ORC's ordinary meeting	0.30	110.00	33.00
6/15/2018	Jorge Marchand	Conference call with Miguel Fabre in preparation for the ORC ordinary meeting.	0.50	175.00	87.50
6/18/2018	Jorge Marchand	Conference call with Francisco del Castillo and Héctor Mayol to discuss Gustavo Velez's column published by El Nuevo Día, the column written by José Acaron, the state director of AARP, and also discuss the ORC's ordinary meeting agenda.	1.00	175.00	175.00
6/19/2018	Jorge Marchand	Communication with Ana Heeren from FTI Consulting on media inquiries received.	0.60	175.00	105.00
6/19/2018	Jorge Marchand	Conference call with Héctor Mayol in way to provide information on [REDACTED]	0.70	175.00	122.50
6/20/2018	Jorge Marchand	Attend to the ORC meeting at the Sheraton Convention Center.	4.20	175.00	735.00

6/20/2018	Male Noguera	Attend to the ORC meeting along with the team of MICS, Bennazar, Jenner&Block, FTI Consulting and Segal Consulting.	4.20	95.00	399.00
6/20/2018	María Schell	Attend to the ORC meeting at the Sheraton Convention Center.	4.20	110.00	462.00
6/22/2018	Jorge Marchand	Conference call with Francisco del Castillo and María Schell to discuss the content that has been developed until now and new content to be developed.	0.50	175.00	87.50
6/22/2018	María Schell	Conference call with Francisco del Castillo and Jorge Marchand to discuss the content that has been developed until now and new content to be developed.	0.50	110.00	55.00
6/25/2018	Jorge Marchand	Conference call with [REDACTED]	0.50	175.00	87.50
6/26/2018	Jorge Marchand	Conference call with María Schell to discuss the Q&A and stand [REDACTED]	0.50	175.00	87.50
6/26/2018	María Schell	Conference call with Jorge Marchand to discuss the Q&A and [REDACTED]	0.50	110.00	55.00
6/26/2018	Jorge Marchand	Conference call with Carmen Núñez to discuss the status of the [REDACTED]	0.60	175.00	105.00
6/26/2018	Jorge Marchand	Contact with Catherine Steege from Jenner & Block to discuss [REDACTED]	0.40	175.00	70.00
6/27/2018	Jorge Marchand	Conference call with Francisco del Castillo and Male Noguera to discuss possible answers to questions received through the ORC's digital platforms.	1.00	175.00	175.00
6/27/2018	Male Noguera	Conference call with Jorge Marchand and Francisco del Castillo to discuss responses to questions received through the ORC's digital platforms.	1.00	95.00	95.00
6/27/2018	Male Noguera	Conference call with María Schell to discuss website and Facebook new content.	0.70	95.00	66.50
6/27/2018	María Schell	Conference call with Male Noguera, related to content for posts and webpage entries.	0.70	110.00	77.00
6/28/2018	Jorge Marchand	Attend the [REDACTED]	3.30	175.00	577.50
6/28/2018	Jorge Marchand	Conference call with María Schell on the status of the content [REDACTED]	0.30	175.00	52.50
6/28/2018	María Schell	Conference call with Jorge Marchand on the status of the content [REDACTED]	0.30	110.00	33.00
			<u>66.10</u>		<u>9,189.50</u>

Fee Summary:

	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	6.10	125.00	762.50
Jorge Marchand	31.20	175.00	5,460.00
Male Noguera	13.40	95.00	1,273.00
María Schell	15.40	110.00	1,694.00
	<u>66.10</u>		<u>9,189.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from June 1 to June 30, 2018

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
6/1/2018	Ferdinand Díaz	Media monitoring and share an article published by the web based news platform Noticel, on the re-certified plan presented by the FOMB and pension cuts.	0.40	125.00	50.00
6/4/2018	Ferdinand Díaz	Media monitoring and share the interview to ORC members published by El Nuevo Día newspaper.	0.60	125.00	75.00
6/4/2018	Jorge Marchand	Follow up on Miguel Fabre, Carmen Núñez and Héctor Mayol to discuss and review the reactions to the article published by El Nuevo Día after their interview with members of the ORC.	1.80	175.00	315.00
6/4/2018	Jorge Marchand	Revisions to the motion sent by the legal team, for the representation to PREPA retirees.	0.50	175.00	87.50
6/4/2018	Jorge Marchand	Contact with Jane Sasseen, from CUNY, and with Ana Heeren, on the publication of their investigation on Frontline; inform the legal team and members of the ORC on the results.	0.70	175.00	122.50
6/4/2018	Ferdinand Díaz	Contact with the legal team on the publication of the article worked by Jane Sasseen from CUNY.	0.80	125.00	100.00
6/5/2018	Jorge Marchand	Contact with Francisco del Castillo to coordinate a conference call on the proof of claim filed by the ORC.	0.40	175.00	70.00
6/5/2018	Jorge Marchand	Contact with Melissa Root and Robert Gordon on the media inquiries received after the filing of the proof of claim.	0.60	175.00	105.00
6/5/2018	María Schell	Creation of and revisions to content for informative paragraph after the filing of the proof of claim.	1.50	110.00	165.00
6/5/2018	Ferdinand Díaz	Contact with Aimée Cruz, who manages the social media and web page for the Asociación de Pensionados, in way to provide them with promotional material to be uploaded in their platforms.	0.80	125.00	100.00
6/5/2018	Ferdinand Díaz	Coordinate with Male Noguera, Maria Schell and Francisco del Castillo a conference call to discuss the questions received through the digital platforms and develop answers.	0.40	125.00	50.00
6/6/2018	Jorge Marchand	Contact with Francisco del Castillo to request information on the court hearing, where the motion filed by the ORC on the representation of PREPA retirees will be evaluated, in way to prepare a stand by statement and informative content for the digital platforms.	1.00	175.00	175.00
6/6/2018	Ferdinand Díaz	Follow up on on Aimée Cruz to have ORC's promotional material on their digital platforms.	0.90	125.00	112.50
6/6/2018	Ferdinand Díaz	Media monitoring. Send to the committee members the article published by Debtwire on the filing of the Proof of Claim.	0.40	125.00	50.00
6/7/2018	Jorge Marchand	Revisions to the draft post on the Proof of Claim filing, the PREPA issue and the COFINA settlement.	0.80	175.00	140.00
6/7/2018	Jorge Marchand	Additional revisions to the draft stand by statement on the proof of claim post.	0.50	175.00	87.50
6/7/2018	Jorge Marchand	Contact with Melissa Root and Ana Heeren to discuss the need to prepare a release on the agreement with COFINA.	0.60	175.00	105.00

6/7/2018	Jorge Marchand	Follow up on Francisco del Castillo in way to obtain a document evidencing the filing of the proof of claim by the ORC in way to have it posted in our digital platforms.	0.40	175.00	70.00
6/7/2018	Jorge Marchand	Contact with Melissa Root and Ana Heeren to discuss changes on the stand by statement on the Proof of Claim, the PREPA issue and the COFINA settlement.	0.70	175.00	122.50
6/7/2018	Ferdinand Díaz	Media monitoring and share with the ORC and legal team members the article published by Caribbean Business on the rejection by Judge Swain of a separate PREPA Committee.	0.60	125.00	75.00
6/7/2018	Ferdinand Díaz	Media monitoring and translate an article published by El Nuevo Día on the hearing held by Judge Swain.	0.70	125.00	87.50
6/8/2018	Jorge Marchand	Coordinate with members of the communications sub committee a meeting at Marcand ICS (MICS) offices, to draft a stand by response to the PREPA issue.	0.80	175.00	140.00
6/8/2018	Jorge Marchand	Contact with Robert Gordon to assess the PREPA situation and how to answer questions from retirees.	0.40	175.00	70.00
6/8/2018	Jorge Marchand	Revisions to the draft stand by statement for the PREPA issue.	0.60	175.00	105.00
6/8/2018	Ferdinand Díaz	Contact with the communications sub committee and share with them the material in preparation for Tuesday, June 12 meeting.	0.50	125.00	62.50
6/8/2018	Ferdinand Díaz	Revisions to the draft stand by statement on PREPA's decision.	0.60	125.00	75.00
6/11/2018	Jorge Marchand	Contact with Melissa Root from Jenner & Block and Ana Heeren from FTI Consulting, to discuss revisions and update the draft stand by statement.	0.70	175.00	122.50
6/11/2018	Ferdinand Díaz	Contact with Carmen Núñez in way to share with her the draft stand by statement for her revisions.	0.40	125.00	50.00
6/11/2018	Ferdinand Díaz	Distribute among the legal team the draft stand by statement on the PREPA decision.	0.40	125.00	50.00
6/12/2018	María Schell	Work on translations.	0.30	110.00	33.00
6/12/2018	Ferdinand Díaz	Follow up on Aimée Cruz, in way to know when are they posting ORC's material in the Asociación de Pensionados digital platforms, and inform Committee members on this matter.	0.70	125.00	87.50
6/13/2018	Jorge Marchand	Contact with Francisco del Castillo on the revision and translation of the stand by statement.	0.50	175.00	87.50
6/13/2018	Jorge Marchand	Contact with Carmen Núñez, in way to get the Committee's approval of the stand by statement, discuss the meeting report and the content uploading in the digital platforms.	0.60	175.00	105.00
6/13/2018	Jorge Marchand	Communication with Ana Heeren from FTI Consulting, in way to get Miguel Fabre sing a document confirming the authorship of the article to be published by The Hill.	0.60	175.00	105.00
6/13/2018	Ferdinand Díaz	Media monitoring; send to the ORC members the article published on the pension debt.	0.40	125.00	50.00
6/13/2018	Ferdinand Díaz	Contact with Ana Heeren and send the FTI team the meeting report for comments and next actions.	0.40	125.00	50.00
6/13/2018	Ferdinand Díaz	Contact with the ORC members and legal team members in way to distribute the final version of the draft stand by statement for revisions and comments.	0.50	125.00	62.50
6/14/2018	Jorge Marchand	Contact Miguel Fabre to have him send an email confirming the authorship of the article to be published by The Hill.	0.60	175.00	105.00
6/18/2018	Jorge Marchand	Follow up [REDACTED] [REDACTED] [REDACTED]	0.70	175.00	122.50

6/18/2018	Ferdinand Díaz	Media monitoring and send to the ORC members the article written by Gustavo Vélez and published by El Nuevo Día newspaper.	0.40	125.00	50.00
6/18/2018	Ferdinand Díaz	Translation of the column written by the economist Gustavo Vélez and published by El Nuevo Día, and send it to the Jenner & Block team.	0.60	125.00	75.00
6/19/2018	Jorge Marchand	Work on a Q&A document, in case the meeting between [REDACTED]	0.80	175.00	140.00
6/19/2018	Jorge Marchand	Follow up on [REDACTED]	0.80	175.00	140.00
6/19/2018	Ferdinand Díaz	Work on the draft Q&A on the PREPA motion.	0.80	125.00	100.00
6/20/2018	Jorge Marchand	Contact with the Jenner & Block and Bennazar teams after a media inquiry received and the possibility of holding a press conference.	0.60	175.00	105.00
6/20/2018	Jorge Marchand	Contact with Sean Gumbs from FTI Consulting, in way to have the ORC ordinary meeting materials translated into spanish.	0.40	175.00	70.00
6/20/2018	María Schell	Work on revisions to the presentation translation.	3.80	110.00	418.00
6/21/2018	Jorge Marchand	Follow up on Denise Bothwell, [REDACTED]	0.10	175.00	17.50
6/21/2018	Jorge Marchand	Follow up on Sean Gumbs, from [REDACTED]	0.40	175.00	70.00
6/21/2018	María Schell	Work on revisions and updates to the presentation translation.	6.50	110.00	715.00
6/22/2018	Jorge Marchand	Follow up on Denise Bothwell, [REDACTED] Consulting.	0.40	175.00	70.00
6/22/2018	Jorge Marchand	Contact with Sean Gumbs, from FTI Consulting, [REDACTED] ORC.	0.50	175.00	87.50
6/22/2018	Jorge Marchand	Contact with Ana Heeren, from FTI Consulting, on the call with Javier Balmaceda, from Debtwire, and the next steps.	0.40	175.00	70.00
6/22/2018	María Schell	After conference call with Francisco del Castillo and Jorge Marchand to discuss new content to be developed, work on new material creation for posts and webpage entry.	2.60	110.00	286.00
6/25/2018	Ferdinand Díaz	Media monitoring and send article to the ORC members on the protest some retirees organizations held on Sunday, June 24.	0.20	125.00	25.00
6/26/2018	Jorge Marchand	Contact with Ana Heeren in preparation for the meeting with the [REDACTED] and the request of Nick Brown from Reuters to interview Miguel Fabre.	0.40	175.00	70.00
6/26/2018	Jorge Marchand	Follow up o Miguel Fabre and Robert Gordon on the status of [REDACTED]	0.40	175.00	70.00
6/26/2018	María Schell	Work on content development and revisions to the stand by [REDACTED]	4.00	110.00	440.00
6/27/2018	Jorge Marchand	Follow up on [REDACTED]	0.30	175.00	52.50
6/27/2018	María Schell	Work on revisions to the stand by statement.	1.30	110.00	143.00
6/28/2018	Jorge Marchand	Follow up with Male Noguera, María Schell and Francisco del Castillo to discuss the recently received questions.	0.60	175.00	105.00
6/28/2018	María Schell	Work on webpage content.	1.20	110.00	132.00

6/29/2018	Ferdinand Díaz	Media monitoring and share with the ORC and the Bennazar and FTI teams the link to the video on the PROMESA (a special program presented by the major media on the island), were the pension situation was discussed.	0.50	125.00	62.50
			<u>52.80</u>		<u>7,262.00</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	12.00	125.00	1,500.00
Jorge Marchand	19.60	175.00	3,430.00
Male Noguera	-	95.00	-
María Schell	21.20	110.00	2,332.00
	<u>52.80</u>		<u>7,262.00</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from June 1 to June 30, 2018

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
6/1/2018	Male Noguera	Facebook page conversation management and monitoring. Email marketing platform, ORC's email and registration form checkups.	1.00	95.00	95.00
6/2/2018	Male Noguera	Registration ad campaign creation: image, text and design. Facebook page conversation management and monitoring.	1.50	95.00	142.50
6/3/2018	Male Noguera	Facebook page and ad campaign conversation management and monitoring.	0.70	95.00	66.50
6/4/2018	Ferdinand Díaz	Contact with Male Noguera in way to have her upload in the digital platforms the interview to ORC's members published by El Nuevo Día newspaper.	0.40	125.00	50.00
6/4/2018	Male Noguera	Post content creation: image, text & design. Facebook page posting, boosting budget and audience selection, page and ad campaign conversation management and monitoring. Contact with Ferdinand Díaz regarding the interview to ORC's members to be uploaded. Upload news to website/Email drop/Newsletter design and mailing: "Pensionados truenan contra más recortes".	1.90	95.00	180.50
6/5/2018	Jorge Marchand	Contact with Male Noguera and María Schell in way to have a notification of the filing of the proof of claim uploaded in the news section of the web page.	0.40	175.00	70.00
6/5/2018	Male Noguera	Communication between Marchand ICS (MICS) team about the request to upload a notification on the filing of the proof of claim to the news section of the web page.	0.40	95.00	38.00
6/5/2018	María Schell	Communication with Jorge Marchand and Male Noguera about the request to upload a notification on the filing of the proof of claim to the news section of the web page.	0.40	110.00	44.00
6/5/2018	Male Noguera	Facebook page conversation and ad campaign management and monitoring. Email marketing platform, ORC's email and registration form checkups. Communication between MICS team and Francisco Del Castillo to discuss responses to a Facebook users questions.	1.40	95.00	133.00
6/6/2018	Male Noguera	Facebook page and ad campaign conversation management and monitoring. Communication between MICS team and Francisco Del Castillo to discuss content.	0.90	95.00	85.50
6/7/2018	Jorge Marchand	Contact with Male Noguera in way to have a note on the proof of claim uploaded to the ORC's digital platforms.	0.40	175.00	70.00
6/7/2018	Male Noguera	Contact with Jorge Marchand on the request to have a note on the proof of claim uploaded to the ORC's digital platforms.	0.40	95.00	38.00
6/7/2018	Male Noguera	Facebook page and ad campaign conversation management and monitoring.	0.90	95.00	85.50
6/8/2018	Male Noguera	Facebook page and ad campaign conversation management and monitoring.	0.70	95.00	66.50
6/9/2018	Male Noguera	Facebook page and ad campaign conversation management and monitoring. Email marketing platform, ORC's email and registration form checkups.	0.90	95.00	85.50
6/10/2018	Male Noguera	Facebook page and ad campaign conversation management and monitoring.	0.70	95.00	66.50

6/11/2018	Jorge Marchand	Contact with Male Noguera and Francisco del Castillo to discuss questions received through the ORC's web page on PREPA's retirees representation.	0.40	175.00	70.00
6/11/2018	Male Noguera	Communication with Jorge Marchand and Francisco del Castillo to discuss responses to a Facebook user's questions about PREPA's retirees representation.	0.40	95.00	38.00
6/11/2018	Male Noguera	Post content creation: image, text and design. Facebook page posting, boosting budget and audience selection, page and ad campaign conversation management and monitoring. Upload article to website/Email drop/Newsletter design and mailing: "ORC filed a Proof of Claim on behalf of government retirees". Summary of website and Facebook metrics, as well as the most popular questions received and answers given, to present to ORC's communications team.	4.10	95.00	389.50
6/12/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring.	0.40	95.00	38.00
6/13/2018	Ferdinand Díaz	Contact with Male Noguera to have her upload the stand by statement for the PREPA motion on the Q&A section of the web page.	0.30	125.00	37.50
6/13/2018	Male Noguera	Communication with Ferdinand Díaz about uploading the stand by statement for the PREPA motion on the Q&A section of the web page. Upload the requested documents to website.	0.50	95.00	47.50
6/13/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring.	0.70	95.00	66.50
6/14/2018	Male Noguera	Post content creation: image, text and design. Facebook page posting, boosting budget and audience selection, page and ad campaign conversation management and monitoring. Email marketing platform, ORC's email and registration form checkups. Communication between MICS team and Francisco del Castillo to discuss responses to a Facebook users questions.	1.70	95.00	161.50
6/15/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring.	0.80	95.00	76.00
6/16/2018	Male Noguera	Post content creation: image, text and design. Facebook page posting, boosting budget and audience selection, page and ad campaign conversation management and monitoring.	0.90	95.00	85.50
6/17/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring.	3.30	95.00	313.50
6/18/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring.	0.70	95.00	66.50
6/19/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring. Email marketing platform, ORC's email and registration form checkups.	1.00	95.00	95.00
6/20/2018	Jorge Marchand	Contact with Male Noguera on the increase on questions received on the ORC digital platforms regarding what the retiree community are calling "Romerazo".	0.50	175.00	87.50
6/20/2018	Male Noguera	Contact with Jorge Marchand on the increase on questions received on the ORC digital platforms regarding what the retiree community are calling "Romerazo".	0.50	95.00	47.50
6/20/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring.	1.90	95.00	180.50

6/21/2018	Male Noguera	Post content creation: image, text and design. Facebook page posting, boosting budget and audience selection, page and ad campaign conversation management and monitoring. Communication with MICS team and Francisco Del Castillo to discuss responses to a Facebook users questions (increased conversation activity regarding Proof of Claim).	1.90	95.00	180.50
6/22/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring (increased conversation activity regarding Proof of Claim).	1.00	95.00	95.00
6/23/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring. Email marketing platform, ORC's email and registration form checkups (increased conversation activity regarding Proof of Claim).	1.70	95.00	161.50
6/24/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring (increased conversation activity regarding Proof of Claim).	1.30	95.00	123.50
6/25/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring (increased conversation activity regarding Proof of Claim).	1.10	95.00	104.50
6/26/2018	Male Noguera	Post content creation: image, text and design. Facebook page posting, boosting budget and audience selection, page and ad campaign conversation management and monitoring (increased conversation activity regarding Proof of Claim).	1.60	95.00	152.00
6/27/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring. Email marketing platform, ORC's email and registration form checkups (increased conversation activity regarding Proof of Claim).	1.90	95.00	180.50
6/28/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring. Upload article to website/Email drop/Newsletter design and mailing: "Acciones recientes del COR en representación a los pensionados públicos". (Increased conversation activity regarding Proof of Claim).	1.80	95.00	171.00
6/29/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring.	0.70	95.00	66.50
6/30/2018	Male Noguera	Registration ad campaign and Facebook page conversation management and monitoring. Email marketing platform, ORC's email and registration form checkups.	0.90	95.00	85.50
			45.00		4,438.00

Fee Summary:

	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	0.70	125.00	87.50
Jorge Marchand	1.70	175.00	297.50
Male Noguera	42.20	95.00	4,009.00
María Schell	0.40	110.00	44.00
	45.00		4,438.00

Invoice

**MARCHAND
ICS GROUP**

INTEGRATED
COMMUNICATION
STRATEGIES

Marchand ICS Group

-Integrated Communication Strategies-

PO Box 8168, San Juan, PR 00910

161 San Jorge St., Suite 402-E, San Juan, PR 00911

Tel. (787) 765-0444

DATE

INVOICE #

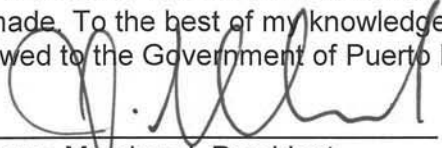

7/31/2018

ORC0718

BILL TO:

Official Retiree Committee
in the Commonwealth of Puerto Rico
Hon. Miguel Fabre, President
San Juan, PR

Due on receipt

DESCRIPTION	AMOUNT
Professional Services and Expenses, from July 1 to July 31, 2018	0.00
Conference Calls and Project Meetings	6,359.00
Content and Material Development and Project Management	4,132.50
Content and Material Development for the Website and Website Management	2,565.00
Expenses	397.11
<p>I hereby certify that no public servant of the Department of Treasury is a party to or has any interest in the gains or benefits derived from the contract that is the basis of this invoice. The only consideration for providing services under the contract is the payment agreed upon with the authorized representatives of the Official Committee of Retired Employees of the Commonwealth of Puerto Rico. The amount of this invoice is reasonable. The services were rendered and the corresponding payment has not been made. To the best of my knowledge, Marchand ICS Group Inc. does not have any debts owed to the Government of Puerto Rico or its instrumentalities.</p>  Jorge Marchand, President	
	TOTAL \$13,453.61

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From July 1 to July 31, 2018

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Ferdinand Diaz	Project Manager	5.40	4.50	-	9.90	\$ 125.00	1,237.50
Jorge Marchand	Principal	17.70	4.40	-	22.10	\$ 175.00	3,867.50
Male Noguera	Media Manager	10.90	8.40	27.00	46.30	\$ 95.00	4,398.50
María Schell	Business Editor	14.10	18.20	-	32.30	\$ 110.00	3,553.00
		48.10	35.50	27.00	110.60		13,056.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from July 1 to July 31, 2018

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
7/3/2018	Jorge Marchand	Internal meeting with the Marchand ICS (MICS) team to discuss new content development for the Official Retiree Committee (ORC) social media, and prepare answers to questions received on the ORC's digital platforms, regarding the Proof of Claim filing. Discuss the next steps in the digital platforms strategy with Francisco del Castillo, based on Jenner, Segal and FTI teams presentation on June 20th.	1.90	175.00	332.50
7/3/2018	Male Noguera	MICS team strategy meeting to discuss new content development for the Official Retiree Committee ORC social media, and prepare answers to questions received on the ORC's digital platforms, regarding the Proof of Claim filing. Discuss the next steps in the digital platforms strategy with Francisco del Castillo, based on Jenner, Segal and FTI teams presentation on June 20th.	1.90	95.00	180.50
7/3/2018	María Schell	Strategy meeting with MICS team to discuss new content development for the Official Retiree Committee ORC social media, and prepare answers to questions received on the ORC's digital platforms, regarding the Proof of Claim filing. Discuss the next steps in the digital platforms strategy with Francisco del Castillo, based on Jenner, Segal and FTI teams presentation on June 20th.	1.90	110.00	209.00
7/6/2018	Ferdinand Díaz	Conference call with Jorge Marchand and María Schell on the status of the legal team's approval of the drafted content for the ORC's web page and Facebook page.	0.30	125.00	37.50
7/6/2018	Jorge Marchand	Conference call with María Schell and Ferdinand Díaz on the status of the legal team's approval of the drafted content for the ORC's web page and Facebook page.	0.30	175.00	52.50
7/6/2018	María Schell	Conference call with Jorge Marchand and Ferdinand Díaz on the status of the legal team's approval of the drafted content for the ORC's web page and Facebook page.	0.30	110.00	33.00
7/9/2018	Jorge Marchand	Conference call with María Schell and Male Noguera to discuss and decide on when and how will be posted the approved content pending to be uploaded in the ORC's digital platforms and email drop.	0.30	175.00	52.50
7/9/2018	Male Noguera	Conference call with María Schell and Jorge Marchand to discuss and decide on when and how will be posted the approved content pending to be uploaded in the ORC's digital platforms and email drop.	0.30	95.00	28.50
7/9/2018	María Schell	Conference call with Male Noguera and Jorge Marchand to discuss and decide on when and how will be posted the approved content pending to be uploaded in the ORC's digital platforms and email drop.	0.30	110.00	33.00
7/11/2018	Male Noguera	Consulting conference call with two video photographers, to discuss the video content strategy and budget for the short videos project.	0.80	95.00	76.00

7/12/2018	Jorge Marchand	Conference call with Carmen Núñez and Ferdinand Díaz, to inform Mrs. Núñez, as member of the Committee, on the drafts of new content being developed for the web page and email drops, and discuss on MICS's team initiative to record and upload informative video capsules to the digital platforms.	0.50	175.00	87.50
7/12/2018	Ferdinand Díaz	Participate in a conference call with Jorge Marchand and Carmen Núñez to inform Mrs. Núñez, as member of the Committee, on the drafts of new content being developed for the web page and email drops, creation of articles, and discuss on MICS's team initiative to record and upload informative video capsules to the digital platforms.	0.50	125.00	62.50
7/13/2018	Ferdinand Díaz	Participate in a conference call with Jorge Marchand, Male Noguera and María Schell, to brainstorm and create new content on the latest news and court orders related to the ORC, to be posted on the web page and Facebook profile, and to be sent through email drop as well, in way to keep the retired community informed with the up-to-date news. Discussion of the new project of creating short informative video clips.	0.70	125.00	87.50
7/13/2018	Jorge Marchand	Conference call with Ferdinand Díaz, María Schell and Male Noguera, to brainstorm and create new content on the latest news and court orders related to the ORC, to be posted on the web page and Facebook profile, and to be sent through email drop as well, in way to keep the retired community informed with the up-to-date news. Discussion on the new project of creating short informative video clips.	0.70	175.00	122.50
7/13/2018	Male Noguera	Conference call with MICS team to brainstorm and create new content on the latest news and court orders related to the ORC, to be posted on the web page and Facebook profile, and to be sent through email drop as well, in way to keep the retired community informed with the up-to-date news. Discussion on the new project of creating short informative video clips.	0.70	95.00	66.50
7/13/2018	María Schell	Conference call with Jorge Marchand, Male Noguera and Ferdinand Díaz, to brainstorm and create new content on the latest news and court orders related to the ORC, to be posted on the web page and Facebook profile, and to be sent through email drop as well, in way to keep the retired community informed with the up-to-date news. Discussion on the new project of creating short informative video clips.	0.70	110.00	77.00
7/13/2018	Jorge Marchand	Conference call with Francisco del Castillo to evaluate, edit and get approval from the legal team on the draft of the email drop, about Judge Swain's order on the constitutionality of PROMESA and its composition, prepared by María Schell, after the discussion on MICS team recent conference call.	0.40	175.00	70.00
7/13/2018	Jorge Marchand	Follow up conference call with Francisco del Castillo and María Schell to discuss additional requested changes to the draft email drop on Judge Swain's order on the constitutionality of PROMESA and its composition.	0.30	175.00	52.50
7/13/2018	María Schell	Follow up conference call with Jorge Marchand and Francisco del Castillo to discuss additional requested changes to the draft email drop on Judge Swain's order on the constitutionality of PROMESA and its composition.	0.30	110.00	33.00

7/16/2018	Jorge Marchand	Conference call with Carmen Núñez, in preparation for the upcoming conference call with other Committee members and the Jenner & Block and Bennazar teams.	0.20	175.00	35.00
7/16/2018	Jorge Marchand	Participate in a conference call with Committee members, where the Jenner & Block and the Bennazar teams informed of what has been done on behalf of the ORC, and also discuss on the upcoming Hearing and next ORC meeting.	0.90	175.00	157.50
7/16/2018	María Schell	Participate in a conference call with Committee members, where the Jenner & Block and the Bennazar teams informed of what has been done on behalf of the ORC, and also discuss on the upcoming Hearing and next ORC meeting.	0.90	110.00	99.00
7/16/2018	Jorge Marchand	Follow-up conference call with María Schell, in way to evaluate the drafts of new content to be uploaded in the ORC's digital platforms, the status of the paragraph approval by Melissa Root and the status of the short videos project.	0.30	175.00	52.50
7/16/2018	María Schell	Follow-up conference call with María Schell, to evaluate the drafts of new content to be uploaded in the ORC's digital platforms, the status of the paragraph approval by Melissa Root and the status of the short videos project.	0.30	110.00	33.00
7/18/2018	Jorge Marchand	Follow up conference call [REDACTED] [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.50	175.00	87.50
7/18/2018	Ferdinand Díaz	Follow up conference call with [REDACTED] [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.50	125.00	62.50
7/19/2018	Jorge Marchand	Conference call with the MICS team to discuss the results of the [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00
7/19/2018	María Schell	Conference call with the MICS team to discuss the results of the [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.40	110.00	44.00
7/19/2018	Ferdinand Díaz	Conference call with the MICS team to discuss the results of the [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.40	125.00	50.00

7/19/2018	Jorge Marchand	Meeting at [REDACTED] [REDACTED] [REDACTED] [REDACTED]	1.20	175.00	210.00
7/19/2018	Jorge Marchand	Conference call, from [REDACTED] [REDACTED] [REDACTED]	1.10	175.00	192.50
7/19/2018	María Schell	Participate in conference call with Jenner & Block, FTI Consulting and Seagal Consulting, where members of the [REDACTED] [REDACTED]	1.10	110.00	121.00
7/19/2018	Jorge Marchand	Conference call with Male Noguera and Francisco del Castillo, to draft an answer to an important question received through the ORC's Facebook page, regarding pension cuts.	0.20	175.00	35.00
7/19/2018	Male Noguera	Conference call with Jorge Marchand and Francisco del Castillo, to draft an answer to an important question received through the ORC's Facebook page, regarding pension cuts.	0.20	95.00	19.00
7/20/2018	Jorge Marchand	Conference call with the MICS team, to discuss the drafts of new content being developed for the ORC's web page and Facebook page, which will be presented to Melissa Root for approval and comments, and that will be posted in the form of short videos.	1.40	175.00	245.00
7/20/2018	Ferdinand Díaz	Conference call with the MICS team, to discuss the drafts of new content being developed for the ORC's web page and Facebook page, which will be presented to Melissa Root for approval and comments, and that will be posted in the form of short videos.	1.40	125.00	175.00
7/20/2018	Male Noguera	Conference call with the MICS team, to discuss the drafts of new content being developed for the ORC's web page and Facebook page, which will be presented to Melissa Root for approval and comments, and that will be posted in the form of short videos.	1.40	95.00	133.00
7/20/2018	María Schell	Conference call with the MICS team, to discuss the drafts of new content being developed for the ORC's web page and Facebook page, which will be presented to Melissa Root for approval and comments, and that will be posted in the form of short videos.	1.40	110.00	154.00
7/23/2018	Ferdinand Díaz	Conference call with María Schell, Male Noguera and Melissa Root from Jenner & Block, to discuss the drafted content for the ORC's digital platforms, to present the plan and strategy for the short videos project for Facebook, and follow-up on pending website content approvals from Jenner.	0.60	125.00	75.00
7/23/2018	Male Noguera	Conference call with María Schell, Ferdinand Díaz and Melissa Root, to discuss the drafted content for the ORC's digital platforms, to present the plan and strategy for the short videos project for Facebook, and follow-up on pending website content approvals from Jenner.	0.60	95.00	57.00
7/23/2018	María Schell	Conference call with Male Noguera, Ferdinand Díaz and Melissa Root, to discuss the drafted content for the ORC's digital platforms, to present the plan and strategy for the short videos project for Facebook, and follow-up on pending website content approvals from Jenner.	0.60	110.00	66.00

7/23/2018	Ferdinand Díaz	Conference call with Francisco del Castillo from the Bennazar team, [REDACTED] the ORC upcoming ordinary meeting.	0.40	125.00	50.00
7/24/2018	Ferdinand Díaz	Conference call with María Schell and Male Noguera to discuss and update the content of a new Facebook post that has been drafted, in way to upload it in the next few days.	0.40	125.00	50.00
7/24/2018	Male Noguera	Conference call with María Schell and Ferdinand Díaz, to discuss and update the content of a new Facebook post that has been drafted, in way to upload it in the next few days.	0.40	95.00	38.00
7/24/2018	María Schell	Conference call with Ferdinand Díaz and Male Noguera, to discuss and update the content of a new Facebook post that has been drafted, in way to upload it in the next few days.	0.40	110.00	44.00
7/24/2018	Male Noguera	Conference call with Jorge Marchand and Ferdinand Díaz, to discuss the concern sent to the MICS team and Francisco del Castillo, presenting the possible users' questions that may arise, related to the article published by El Nuevo Día newspaper on AAFAF report: "A medias el pago de las pensiones", and prepare for an answer beforehand.	0.20	95.00	19.00
7/24/2018	Jorge Marchand	Conference call with Male Noguera and Ferdinand Díaz, to discuss the concern sent on Male Noguera's email, presenting the possible users' questions that may arise, related to the article published by El Nuevo Día newspaper on AAFAF report: "A medias el pago de las pensiones", and prepare for an answer beforehand.	0.20	175.00	35.00
7/24/2018	Ferdinand Díaz	Conference call with Male Noguera and Jorge Marchand, to discuss the concern sent on Male Noguera's email, presenting the possible users' questions that may arise, related to the article published by El Nuevo Día newspaper on AAFAF report: "A medias el pago de las pensiones", and prepare for an answer beforehand.	0.20	125.00	25.00
7/26/2018	Jorge Marchand	Attend and participate on the ORC meeting at the Sheraton Convention Center, with the Jenner & Block, FTI, Bennazar, García & Milián [REDACTED]	5.00	175.00	875.00
7/26/2018	Male Noguera	Attend and participate on the ORC meeting at the Sheraton Convention Center, with the Jenner & Block, FTI, Bennazar, García & Milián [REDACTED]	4.00	95.00	380.00
7/26/2018	María Schell	Attend and participate on the ORC meeting at the Sheraton Convention Center, with the Jenner & Block, FTI, Bennazar, García & Milián [REDACTED]	4.00	110.00	440.00
7/26/2018	Jorge Marchand	Conference call with Male Noguera to discuss the request for distributing information as an email blast, about the ORC's position regarding the AAFAF report.	0.40	175.00	70.00
7/26/2018	Male Noguera	Conference call with Jorge Marchand to discuss the request for distributing information as an email blast, about the ORC's position regarding the AAFAF report.	0.40	95.00	38.00
7/31/2018	Jorge Marchand	Status meeting with María Schell to discuss the next steps, strategy and edit the Op-Ed written by Carmen Núñez. During the meeting, call with Carmen Núñez to brief her on the preliminary changes made to the Op-Ed.	1.50	175.00	262.50

7/31/2018	María Schell	Status meeting with Jorge Marchand to discuss the next steps, strategy and edit the Op-Ed written by Carmen Núñez. During the meeting, call with Carmen Núñez to brief her on the preliminary changes made to the Op-Ed.	1.50	110.00	165.00
			<u>48.10</u>		<u>6,359.00</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	5.40	125.00	675.00
Jorge Marchand	17.70	175.00	3,097.50
Male Noguera	10.90	95.00	1,035.50
María Schell	14.10	110.00	1,551.00
	<u>48.10</u>		<u>6,359.00</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from July 1 to July 31, 2018

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
7/2/2018	Jorge Marchand	Preparation of material and agenda for the Marchand ICS (MICS) team biweekly internal meeting, to discuss new content development for the Official Retiree Committee (ORC) social media, and prepare answers to questions received on the ORC's digital platforms, regarding the Proof of Claim filing.	0.40	175.00	70.00
7/3/2018	María Schell	Prepare a draft text for an email drop to be sent to the retiree community on the reasons why pensions should not be cut, and send the draft text to the team for comments and edits.	1.10	110.00	121.00
7/3/2018	Jorge Marchand	Review the draft text prepared by the MICS team for an email drop to be sent to the retiree community on the reasons why pensions should not be cut, and send the revised draft to the team.	0.40	175.00	70.00
7/3/2018	María Schell	Access the ORC's website and Facebook page to check on the posted text that was also sent as an email drop to the retiree community, to assess the community immediate reaction, and share the findings with the team.	0.60	110.00	66.00
7/5/2018	Ferdinand Díaz	Media monitoring and share an article published by Caribbean Business on the request made by the Employees Retirement System (ERS) bondholders, for the court to lift the stay on lawsuits.	0.20	125.00	25.00
7/6/2018	María Schell	Communication through email with Melissa Root, requesting the approval of the new content/text created to be shared on the ORC's social media.	0.20	110.00	22.00
7/9/2018	Jorge Marchand	Follow up on [REDACTED]	0.40	175.00	70.00
7/9/2018	Jorge Marchand	Follow up contact with Héctor Mayol from Bennazar, on his request of information [REDACTED]	0.30	175.00	52.50
7/9/2018	María Schell	Communication through email with Melissa Root, following up on the requested approval of the new content/text created to be shared on the ORC's social media.	0.20	110.00	22.00
7/10/2018	Jorge Marchand	Follow up on [REDACTED]	0.30	175.00	52.50
7/10/2018	Jorge Marchand	Coordinate with Melissa Root from Jenner & Block the conference call with representatives from the ORC's consulting firms: Jenner & Block, FTI and Seagal, to discuss the results of [REDACTED]	0.10	175.00	17.50
7/12/2018	María Schell	Communication through email with Melissa root, to follow-up on content approval.	0.20	110.00	22.00
7/12/2018	María Schell	Email communication with MICS team, regarding the short videos project and the suggested dates for the recording of the videos, agreeing the second or third week of August as the appropriate time for the recording.	0.30	110.00	33.00

7/12/2018	Male Noguera	Email communication with MICS team, reacting to and proposing additional ideas for video content: shooting location, preps and props and other details.	0.50	95.00	47.50
7/13/2018	Ferdinand Díaz	Perform, with MICS team, the final changes and revisions to the draft text developed to be uploaded in the ORC's Facebook profile, incorporating all the comments and changes of the legal team.	0.30	125.00	37.50
7/13/2018	Jorge Marchand	Perform, with MICS team, the final changes and revisions to the draft text developed to be uploaded in the ORC's Facebook profile, incorporating all the comments and changes of the legal team.	0.30	175.00	52.50
7/13/2018	Male Noguera	Perform, with MICS team, the final changes and revisions to the draft text developed to be uploaded in the ORC's Facebook profile, incorporating all the comments and changes of the legal team.	0.30	95.00	28.50
7/13/2018	María Schell	Perform, with MICS team, the final changes and revisions to the draft text developed to be uploaded in the ORC's Facebook profile, incorporating all the comments and changes of the legal team.	0.30	110.00	33.00
7/13/2018	María Schell	Perform a research to prepare a proposal and outline for the short information videos project.	1.20	110.00	132.00
7/13/2018	María Schell	Creating a draft proposal and outline for the short videos project, with detail of suggested topics, suggested speakers per topic and brief suggested message per each speaker and topic.	2.10	110.00	231.00
7/13/2018	María Schell	Developed paragraphs in English and Spanish related to Judge's order on PROMESA's constitutionality, to be posted on the ORC's web page and Facebook profile, using the guidelines discussed on the recent MICS team conference call to brainstorm and create new content on the latest news and court orders related to the ORC.	1.10	110.00	121.00
7/14/2018	María Schell	Sending the English and Spanish versions of the paragraph related to Judge's Swain order on PROMESA's constitutionality to MICS team for comments and approval, prior to the sending to the legal team.	0.20	110.00	22.00
7/14/2018	María Schell	Sending the English version of the paragraph related to Judge's Swain order on PROMESA's constitutionality to Melissa Root, and request Jenner's approval of the paragraph.	0.10	110.00	11.00
7/15/2018	María Schell	Follow up email communication with Melissa Root, requesting the approval of the English version of the paragraph sent.	0.10	110.00	11.00
7/16/2018	Jorge Marchand	Follow up [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.30	175.00	52.50
7/16/2018	Jorge Marchand	Continuing follow up on Melissa Root, requesting the pending review and approval of draft paragraph on Judge Swain's recent order.	0.40	175.00	70.00
7/16/2018	Ferdinand Díaz	Coordinate with Melissa Root the participants, other details and the logistics for the conference call [REDACTED] to [REDACTED] [REDACTED]	0.40	125.00	50.00
7/16/2018	María Schell	Redacting the conference call notes and send them to the team.	0.40	110.00	44.00
7/16/2018	María Schell	Revise and perform changes to the statement paragraph, requested by legal team.	0.30	110.00	33.00

7/16/2018	María Schell	Media research on topics and latest news related to the ORC and recent Judge's Swain order.	0.50	110.00	55.00
7/16/2018	María Schell	Based on media research on topics and latest news related to the ORC and recent Judge's Swain order, development of new content for the web page and Facebook page.	0.30	110.00	33.00
7/16/2018	María Schell	Email exchange with Jorge Marchand, to send the new content developed about the recent Judge's Swain order and discuss about it.	0.20	110.00	22.00
7/16/2018	Male Noguera	Redact and send email communication to the MICS team and Francisco Del Castillo, to discuss and request for responses to Facebook users questions.	0.30	95.00	28.50
7/17/2018	Ferdinand Díaz	Research on the Prime Clerk web page regarding Judge Swain's order denying the motion to dismiss Title III cases, in way to have it uploaded in our digital platforms.	0.60	125.00	75.00
7/17/2018	Ferdinand Díaz	Provide Male Noguera and María Schell information published on the Prime Clerk web page regarding Judge Swain's order denying the motion to dismiss Title III cases in way to have it uploaded in our digital platforms.	0.10	125.00	12.50
7/18/2018	María Schell	Revision of emails with various Facebook user's questions, and reply the team with suggested answers to the questions.	0.30	110.00	33.00
7/18/2018	María Schell	Continue with research to update the proposal and outline for the short videos project.	0.60	110.00	66.00
7/18/2018	María Schell	Edit and update the proposal and outline for the short videos project. Update details of suggested topics, suggested speakers per topic and the brief suggested messages per each speaker and topic. Assignment of suggested length per each clip. Sharing with the team the updated proposal and outline and request for revision and comments from the team.	0.90	110.00	99.00
7/19/2018	María Schell	Redact answers for questions received through the Facebook page, using the guidelines from Francisco del Castillo.	0.40	110.00	44.00
7/19/2018	Male Noguera	Communication with the MICS team and Francisco del Castillo to request translation of the court motion titles.	0.30	95.00	28.50
7/19/2018	María Schell	[REDACTED]	0.40	110.00	44.00
7/20/2018	Male Noguera	Communication with the MICS team and Francisco Del Castillo, to discuss and request for responses to Facebook users' questions.	0.60	95.00	57.00
7/20/2018	María Schell	Communication with Francisco Del Castillo, requesting their approval of the draft outline and material prepared for the short videos project.	0.30	110.00	33.00
7/20/2018	María Schell	Email communication with Melissa Root, related to the short videos project, and coordinate and schedule a conference call to revise all the material.	0.30	110.00	33.00
7/23/2018	Jorge Marchand	Contact with Joanisabel González, from El Nuevo Día newspaper, on her request for an official reaction from the Committee, due to the publication of the AAFAF report.	0.60	175.00	105.00
7/23/2018	Jorge Marchand	Contact with Francisco del Castillo, after Joanisabel González from El Nuevo Día requested an official reaction from the Committee, due to the publication of the AAFAF report.	0.20	175.00	35.00
7/23/2018	Ferdinand Díaz	Follow up contact to Francisco del Castillo from the Bennazar team, in way to see if the ORC will be issuing comments after the request from Joanisabel González, from El Nuevo Día.	0.50	125.00	62.50

7/23/2018	Ferdinand Díaz	Contact with Joanisabel González from El Nuevo Día on her request for a reaction from a representative of the ORC on the report published by the AAFAF.	0.50	125.00	62.50
7/23/2018	María Schell	Edit and update the proposal and outline for the short videos project to incorporate changes discussed on the conference call between MICS team and Melissa Root from Jenner & Block.	0.50	110.00	55.00
7/23/2018	Ferdinand Díaz	Contact between the MICS team, to discuss the communications team presentation during the July 26 extraordinary meeting.	0.40	125.00	50.00
7/23/2018	Male Noguera	Contact between the MICS team, to discuss the communications team presentation during the July 26 extraordinary meeting.	0.40	95.00	38.00
7/23/2018	María Schell	Contact between the MICS team, to discuss the communications team presentation during the July 26 extraordinary meeting.	0.40	110.00	44.00
7/23/2018	Male Noguera	Communication with the MICS team and Francisco Del Castillo, to discuss and request for responses to Facebook users' questions.	0.40	95.00	38.00
7/23/2018	María Schell	Translation to Spanish of all the material, proposal and outline for the short videos project, after approval from the legal team.	2.60	110.00	286.00
7/23/2018	Jorge Marchand	Contact with María Schell, related to a media inquiry received from reporter Joanisabel González, on the report published by the AAFAF.	0.20	175.00	35.00
7/23/2018	María Schell	Contact with Jorge Marchand, related to a media inquiry received from reporter Joanisabel González, on the report published by the AAFAF.	0.20	110.00	22.00
7/23/2018	María Schell	Develop a presentation on communications strategy, summarizing MICS team recent efforts and projects, for the upcoming ORC's meeting. Send the presentation to the MICS team for comments and approval.	1.00	110.00	110.00
7/24/2018	Ferdinand Díaz	Contact with Francisco del Castillo and the MICS team, to determine whether or not draft a standby statement will be developed, related to the article published by El Nuevo Día on the AAFAF report.	0.40	125.00	50.00
7/24/2018	Male Noguera	Communication through email with the MICS team and Francisco del Castillo, to discuss possible users' questions related to the article published by El Nuevo Día newspaper on AAFAF report: "A medias el pago de las pensiones", and prepare for an answer beforehand.	0.20	95.00	19.00
7/24/2018	Ferdinand Díaz	Follow up on Francisco del Castillo and the MICS team, after conference call to assess the questions that may be received after the publication of El Nuevo Día's article on the AAFAF report.	0.30	125.00	37.50
7/25/2018	Male Noguera	Analyze and summarize all the ORC's digital platforms metrics to incorporate the data on the presentation for the ORC meeting.	2.80	95.00	266.00
7/25/2018	Male Noguera	Incorporate all the ORC's digital platforms metrics to the Power Point presentation for the ORC meeting, and send the updated version of the presentation to the MICS team for final revisions.	1.70	95.00	161.50
7/25/2018	Jorge Marchand	Joint work with the MICS team to perform updates and final revisions to the Power Point presentation for the ORC's meeting.	0.50	175.00	87.50
7/25/2018	Ferdinand Díaz	Joint work with the MICS team to perform updates and final revisions to the Power Point presentation for the ORC's meeting.	0.50	125.00	62.50

7/25/2018	Male Noguera	Joint work with the MICS team to perform updates and final revisions to the Power Point presentation for the ORC's meeting.	0.50	95.00	47.50
7/25/2018	María Schell	Joint work with the MICS team to perform updates and final revisions to the Power Point presentation for the ORC's meeting.	0.50	110.00	55.00
7/25/2018	Male Noguera	Follow up on MICS team and Francisco Del Castillo to prepare an answer beforehand for possible users' questions, related to El Nuevo Día's published article on AAFAF report: "A medias el pago de las pensiones".	0.10	95.00	9.50
7/26/2018	Male Noguera	Follow up on MICS team and Francisco Del Castillo to prepare an answer beforehand for possible users' questions, related to El Nuevo Día's published article on AAFAF report: "A medias el pago de las pensiones".	0.10	95.00	9.50
7/26/2018	Ferdinand Díaz	Media monitoring for ORC's related news and articles, and send to the team the editorial published by El Nuevo Día about the payments to the Retirement System, for publication on the ORC's media platforms.	0.30	125.00	37.50
7/30/2018	Male Noguera	Communication with María Schell and Francisco del Castillo to answer questions received from Facebook users'.	0.20	95.00	19.00
7/30/2018	María Schell	Communication with Male Noguera and Francisco del Castillo to answer questions received from Facebook users'.	0.20	110.00	22.00
7/30/2018	María Schell	Follow up communication through email to Male Noguera, Francisco del Castillo and Ana Heeren, related to the updates on the short videos project.	0.20	110.00	22.00
			<u>35.50</u>		<u>4,132.50</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	4.50	125.00	562.50
Jorge Marchand	4.40	175.00	770.00
Male Noguera	8.40	95.00	798.00
María Schell	18.20	110.00	2,002.00
	<u>35.50</u>		<u>4,132.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from July 1 to July 31, 2018

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
7/1/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
7/2/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
7/2/2018	Male Noguera	Check the Official Retiree Committee's (ORC's) email platform and manage email received.	0.20	95.00	19.00
7/3/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
7/4/2018	Male Noguera	Post content creation: image, text & design.	0.60	95.00	57.00
7/4/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.20	95.00	19.00
7/4/2018	Male Noguera	Page and ad campaign conversation management and monitoring.	0.40	95.00	38.00
7/5/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
7/6/2018	Male Noguera	Post content creation: image, text & design.	0.40	95.00	38.00
7/6/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.10	95.00	9.50
7/6/2018	Male Noguera	Page and ad campaign conversation management and monitoring.	0.70	95.00	66.50
7/7/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
7/7/2018	Male Noguera	Check ORC's email platform and manage email received.	0.30	95.00	28.50
7/8/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
7/9/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
7/10/2018	Male Noguera	Post content creation: image, text & design.	0.30	95.00	28.50
7/10/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.20	95.00	19.00
7/10/2018	Male Noguera	Page and ad campaign conversation management and monitoring.	0.40	95.00	38.00
7/11/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
7/12/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
7/13/2018	Male Noguera	Post content creation: image, text & design.	0.40	95.00	38.00
7/13/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.20	95.00	19.00
7/13/2018	Male Noguera	Page and ad campaign conversation management and monitoring.	0.30	95.00	28.50
7/14/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
7/15/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
7/16/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
7/16/2018	Male Noguera	Check ORC's email platform and manage email received.	0.30	95.00	28.50
7/17/2018	Male Noguera	Create newsletter and mailing design for the article: "La Jueza Swain mantiene la constitucionalidad de PROMESA", that will be posted on the ORC's digital platforms and sent through email drop.	0.70	95.00	66.50
7/17/2018	Male Noguera	Upload news to website: "La Jueza Swain mantiene la constitucionalidad de PROMESA".	0.20	95.00	19.00
7/17/2018	Male Noguera	Sending email drop newsletter for news: "La Jueza Swain mantiene la constitucionalidad de PROMESA".	0.20	95.00	19.00
7/17/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
7/18/2018	Male Noguera	Post content creation: image, text & design.	0.50	95.00	47.50
7/18/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.20	95.00	19.00
7/18/2018	Male Noguera	Page and ad campaign conversation management and monitoring.	0.30	95.00	28.50

7/19/2018	Male Noguera	Upload to the ORC's website the translated legal documents.	0.90	95.00	85.50
7/19/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
7/20/2018	Male Noguera	Post content creation: image, text & design.	0.40	95.00	38.00
7/20/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.20	95.00	19.00
7/20/2018	Male Noguera	Page and ad campaign conversation management and monitoring.	0.40	95.00	38.00
7/21/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
7/21/2018	Male Noguera	Check ORC's email platform and manage email received.	0.20	95.00	19.00
7/22/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
7/23/2018	Male Noguera	Post content creation: image, text & design.	0.40	95.00	38.00
7/23/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.20	95.00	19.00
7/23/2018	Male Noguera	Page and ad campaign conversation management and monitoring.	0.40	95.00	38.00
7/24/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
7/25/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
7/26/2018	Male Noguera	Upload to the website El Nuevo Día's article: "Es una obligación resolver la insuficiencia del retiro".	0.40	95.00	38.00
7/26/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
7/27/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
7/28/2018	Male Noguera	Post content creation: image, text & design.	0.60	95.00	57.00
7/28/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.20	95.00	19.00
7/28/2018	Male Noguera	Page and ad campaign conversation management and monitoring.	0.40	95.00	38.00
7/29/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
7/29/2018	Male Noguera	Check ORC's email platform and manage email received.	0.20	95.00	19.00
7/30/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
7/31/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
			<u>27.00</u>		<u>2,565.00</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Male Noguera	27.00	95.00	2,565.00
María Schell	-	110.00	-
	<u>27.00</u>		<u>2,565.00</u>

Invoice

MARCHAND
ICS GROUP

INTEGRATED
COMMUNICATION
STRATEGIES

Marchand ICS Group

-Integrated Communication Strategies-
PO Box 8168, San Juan, PR 00910
161 San Jorge St., Suite 402-E, San Juan, PR 00911
Tel. (787) 765-0444

DATE

INVOICE #

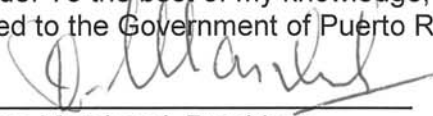

8/31/2018

ORC0818

BILL TO:

Official Retiree Committee
in the Commonwealth of Puerto Rico
Hon. Miguel Fabre, President
San Juan, PR

Due on receipt

DESCRIPTION	AMOUNT
Professional Services and Expenses, from August 1 to August 31, 2018	
Conference Calls and Project Meetings	9,633.00
Content and Material Development and Project Management	6,495.50
Content and Material Development for the Website and Website Management	3,225.25
Expenses	460.84
<p>I hereby certify that no public servant of the Department of Treasury is a party to or has any interest in the gains or benefits derived from the contract that is the basis of this invoice. The only consideration for providing services under the contract is the payment agreed upon with the authorized representatives of the Official Committee of Retired Employees of the Commonwealth of Puerto Rico. The amount of this invoice is reasonable. The services were rendered and the corresponding payment has not been made. To the best of my knowledge, Marchand ICS Group Inc. does not have any debts owed to the Government of Puerto Rico or its instrumentalities.</p> <p> Jorge Marchand, President</p>	
	TOTAL \$19,814.59

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From August 1 to August 31, 2018

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Ferdinand Diaz	Project Manager	15.60	11.60	-	27.20	\$ 125.00	3,400.00
Jorge Marchand	Principal	28.70	16.80	-	45.50	\$ 175.00	7,962.50
Male Noguera	Media Manager	8.90	6.30	33.95	49.15	\$ 95.00	4,669.25
María Schell	Business Editor	16.50	13.70	-	30.20	\$ 110.00	3,322.00
		69.70	48.40	33.95	152.05		19,353.75

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from August 1 to August 31, 2018

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
8/1/2018	Jorge Marchand	Follow up meeting with María Schell to discuss on the status of projects, prepare the talking points, draft the agenda and other material that will be submitted for the Communications Sub-Committee approval at the upcoming Sub-Committee meeting.	1.00	175.00	175.00
8/1/2018	María Schell	Follow up meeting with Jorge Marchand, at Marchand ICS (MICS) offices, regarding the status of projects, the upcoming Communications Committee Meeting, it's talking points, the draft for the agenda and other material that will be submitted for the Sub-Committee approval.	1.00	110.00	110.00
8/6/2018	Jorge Marchand	Conference call with Ana Heeren from FTI Consulting and María Schell, to discuss new content being drafted for the ORC Facebook profile, and the draft column written by Carmen Núñez.	0.70	175.00	122.50
8/6/2018	María Schell	Conference call with Ana Heeren, from FTI Consulting, and Jorge Marchand, to discuss new content being drafted for the ORC Facebook profile, and the draft column written by Carmen Núñez.	0.70	110.00	77.00
8/8/2018	Ferdinand Díaz	Communications Sub-Committee meeting, to present the social media and digital platforms metrics and performance, the information inquiries, the short informative videos project, drafts of new content for newspaper columns and press releases, among other matters, with the participation of the MICS and Bennazar teams and Ana Heeren.	2.70	125.00	337.50
8/8/2018	Jorge Marchand	Meeting with the Communications Sub-Committee, to present the social media and digital platforms metrics and performance, the information inquiries, the short informative videos project, drafts of new content for newspaper columns and press releases, among other matters, with the participation of the MICS and Bennazar teams and Ana Heeren.	2.70	175.00	472.50
8/8/2018	Male Noguera	Communications Sub-Committee meeting, to present the social media and digital platforms metrics and performance, the information inquiries, the short informative videos project, drafts of new content for newspaper columns and press releases, among other matters, with the participation of the MICS and Bennazar teams and Ana Heeren.	2.70	95.00	256.50
8/8/2018	María Schell	Meeting with the Communications Sub-Committee, to present the social media and digital platforms metrics and performance, the information inquiries, the short informative videos project, drafts of new content for newspaper columns and press releases, among other matters, with the participation of the MICS and Bennazar teams and Ana Heeren.	2.70	110.00	297.00
8/8/2018	Ferdinand Díaz	Internal strategy meeting with the MICS team to discuss and prepare a draft script for the short informative videos project.	1.20	125.00	150.00

8/8/2018	Jorge Marchand	Internal strategy meeting with the MICS team to discuss and prepare a draft script for the short informative videos project.	1.20	175.00	210.00
8/8/2018	Male Noguera	Internal strategy meeting with the MICS team to discuss and prepare a draft script for the short informative videos project.	1.20	95.00	114.00
8/8/2018	María Schell	Internal strategy meeting with the MICS team to discuss and prepare a draft script for the short informative videos project.	1.20	110.00	132.00
8/8/2018	Jorge Marchand	Conference call with María Meléndez, radio host of the show La Casa de Todos, on her request to have Miguel Fabre and Carmen Núñez, for the second time at the show, to provide the audience an update on the ORC actions.	0.60	175.00	105.00
8/9/2018	Jorge Marchand	Conference call with Melissa Root from the Jenner & Block to draft possible answers to questions received in the ORC digital platforms.	0.60	175.00	105.00
8/9/2018	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team to discuss the drafted answers for questions received in the ORC digital platforms.	0.40	175.00	70.00
8/9/2018	Jorge Marchand	Conference call with Carmen Núñez to discuss the request made by María Meléndez, host from "La Casa de Todos" radio show.	0.40	175.00	70.00
8/10/2018	Jorge Marchand	Conference call with Héctor Mayol and Francisco del Castillo from the Bennazar team, and with María Schell from the MICS team, to discuss the drafted content on the COFINA and the Governor's and the Legislature lawsuit.	0.70	175.00	122.50
8/10/2018	María Schell	Conference call with Héctor Mayol and Francisco del Castillo from the Bennazar team, and with Jorge Marchand from the MICS team, to discuss the drafted content on the COFINA and the Governor's and the Legislature lawsuit.	0.70	110.00	77.00
8/10/2018	Ferdinand Díaz	Conference call with the MICS team to coordinate the process for the divulgation of information on the COFINA order and the Governor and Legislature lawsuits, at the ORC digital platforms.	0.30	125.00	37.50
8/10/2018	Jorge Marchand	Conference call with the MICS team to coordinate the process for the divulgation of information on the COFINA order and the Governor and Legislature lawsuits, at the ORC digital platforms.	0.30	175.00	52.50
8/10/2018	Male Noguera	Conference call with the MICS team to coordinate the process for the divulgation of information on the COFINA order and the Governor and Legislature lawsuits, at the ORC digital platforms.	0.30	95.00	28.50
8/10/2018	María Schell	Conference call with the MICS team to coordinate the process for the divulgation of information on the COFINA order and the Governor and Legislature lawsuits, at the ORC digital platforms.	0.30	110.00	33.00
8/13/2018	Jorge Marchand	Conference call with Ana Heeren from FTI Consulting and María Schell to coordinate details on the interview that a reporter from the Wall Street Journal wants to do to Puerto Rican pensioners.	0.60	175.00	105.00
8/13/2018	María Schell	Conference call with Ana Heeren from FTI Consulting and Jorge Marchand to coordinate details on the interview that a reporter from the Wall Street Journal wants to do to Puerto Rican pensioners.	0.60	110.00	66.00

8/13/2018	Jorge Marchand	Conference call with Héctor Mayol from Bennazar to coordinate further details on the interview that a reporter from the Wall Street Journal wants to do to a Puerto Rican pensioner, and search for possible pensioners for the interview.	0.30	175.00	52.50
8/14/2018	Jorge Marchand	Follow-up conference call with Ana Heeren from FTI Consulting, Héctor Mayol and Francisco del Castillo from Bennazar team and María Schell from MICS team, to discuss the efforts made by the FTI team in way to coordinate interviews to members of the retiree community in Puerto Rico, by a reporter from the Wall Street Journal.	0.70	175.00	122.50
8/14/2018	María Schell	Follow-up conference call with Ana Heeren from FTI Consulting, Héctor Mayol and Francisco del Castillo from Bennazar team and Jorge Marchand from MICS team, to discuss the efforts made by the FTI team in way to coordinate interviews to members of the retiree community in Puerto Rico, by a reporter from the Wall Street Journal.	0.40	110.00	44.00
8/15/2018	Jorge Marchand	Conference call with Ana Heeren from FTI Consulting and Ferdinand Díaz from the MICS team, to provide an update of the communications efforts taking place.	0.60	175.00	105.00
8/15/2018	Ferdinand Díaz	Conference call with Ana Heeren from FTI Consulting and Jorge Marchand from the MICS team, to provide an update of the communications efforts taking place.	0.60	125.00	75.00
8/15/2018	María Schell	Meeting with the ORC and the Bennazar team, at Bennazar offices.	3.20	110.00	352.00
8/17/2018	Jorge Marchand	Meeting with Andrés García from FTI Consulting, in way to debrief on the Wall Street Journal interview.	1.30	175.00	227.50
8/17/2018	Jorge Marchand	Conference call with María Schell and Male Noguera, to discuss on the result of Carmen Núñez video recording and recommendations prior to posting the video.	0.60	175.00	105.00
8/17/2018	Male Noguera	Conference call with María Schell and Jorge Marchand, to discuss on the result of Carmen Núñez video recording and recommendations prior to posting the video.	0.60	95.00	57.00
8/17/2018	María Schell	Conference call with Jorge Marchand and Male Noguera, to discuss on the result of Carmen Núñez video recording and recommendations prior to posting the video.	0.60	110.00	66.00
8/20/2018	Jorge Marchand	Conference call with Francisco del Castillo from the Bennazar team, to discuss the drafted content for the divulgation of the ERS order issued by Judge Laura Taylor Swain.	0.70	175.00	122.50
8/20/2018	Jorge Marchand	Conference call with Melissa Root from Jenner & Block, to consult with them an initiative from the MICS team to share with local reporters the order issued by Judge Laura Taylor Swain.	0.70	175.00	122.50
8/20/2018	Jorge Marchand	Conference call with the MICS team, to discuss the content to be uploaded to the ORC's digital platforms, in way to inform our audience on the recent order by Judge Laura Taylor Swain.	0.60	175.00	105.00
8/20/2018	Male Noguera	Conference call with the MICS team, to discuss the content to be uploaded to the ORC's digital platforms, in way to inform our audience on the recent order by Judge Laura Taylor Swain.	0.60	95.00	57.00
8/20/2018	María Schell	Conference call with the MICS team, to discuss the content to be uploaded to the ORC's digital platforms, in way to inform our audience on the recent order by Judge Laura Taylor Swain.	0.60	110.00	66.00

8/20/2018	Jorge Marchand	Conference call with Francisco del Castillo, to discuss changes to the text drafted in way to be uploaded in the ORC digital platforms, explaining Judge Swain's order.	0.50	175.00	87.50
8/20/2018	María Schell	Call with Héctor Mayol regarding the ERS Content, prior to editing it.	1.00	110.00	110.00
8/21/2018	Jorge Marchand	Conference call with Francisco del Castillo from Bennazar, in way to discuss changes to the ORC presentation to be offered to the AESA members in Ponce.	0.70	175.00	122.50
8/21/2018	Jorge Marchand	Conference call with Lydia Pellot, member of the Communications Sub-Committee, in way to prepare for the ORC participation at the AESA activity in Ponce.	0.40	175.00	70.00
8/21/2018	María Schell	Conference call with Jorge Marchand, related to the revisions to ORC Power Point Presentation.	0.60	110.00	66.00
8/22/2018	Jorge Marchand	Attend the AESA meeting in Ponce with Carmen Núñez, Ferdinand Díaz and Héctor Mayol at the Francisco Coimbre Museum in Ponce (southern area of Puerto Rico).	7.00	175.00	1,225.00
8/22/2018	Ferdinand Díaz	Attend the AESA meeting in Ponce with Carmen Núñez, Jorge Marchand and Héctor Mayol at the Francisco Coimbre Museum in Ponce (southern area of Puerto Rico).	7.00	125.00	875.00
8/23/2018	Ferdinand Díaz	Conference call with Male Noguera, in way to have her work on the content to be sent to the Pro Retiree Movement.	0.30	125.00	37.50
8/23/2018	Male Noguera	Conference call with Ferdinand Díaz, to discuss how we will be working on the content to be sent to the Pro Retiree Movement.	0.30	95.00	28.50
8/28/2018	Jorge Marchand	Conference call with Francisco del Castillo to discuss the articles published by El Nuevo Día on their interview to representatives of the Pro Retiree Movement where the ORC was mentioned.	1.20	175.00	210.00
8/28/2018	Ferdinand Díaz	Conference call with the MICS team, to discuss the strategy to provide information to retirees after the publication of an interview by El Nuevo Día newspaper to several representatives of the Pro Retiree Movement.	0.40	125.00	50.00
8/28/2018	Jorge Marchand	Conference call with the MICS team, to discuss the strategy to provide information to retirees after the publication of an interview by El Nuevo Día newspaper to several representatives of the Pro Retiree Movement.	0.40	175.00	70.00
8/28/2018	Male Noguera	Conference call with the MICS team, to discuss the strategy to provide information to retirees after the publication of an interview by El Nuevo Día newspaper to several representatives of the Pro Retiree Movement.	0.40	95.00	38.00
8/28/2018	María Schell	Conference call with the MICS team, to discuss the strategy to provide information to retirees after the publication of an interview by El Nuevo Día newspaper to several representatives of the Pro Retiree Movement.	0.40	110.00	44.00
8/28/2018	Jorge Marchand	Conference call with Carmen Núñez to discuss the articles and the efforts to be made by the MICS team, in way to keep the retiree community informed of the actual composition of the ORC, after the paper identified Sgt. Marín as member of the ORC. Also, inform on the contact established with Leonor Mulero from El Nuevo Día to have her column published.	0.60	175.00	105.00
8/28/2018	Ferdinand Díaz	Contact Robert Gordon from Jenner & Block to discuss the content of the articles published by EL Nuevo Día, where the ORC is mentioned, and suggest a meeting with the Pro Retiree Movant.	0.60	125.00	75.00

8/29/2018	Ferdinand Díaz	Meet between the MICS and Bennazar teams, to discuss recent developments such as the articles published by El Nuevo Día; revising and actualizing the ORC presentation for future external meetings.	2.50	125.00	312.50
8/29/2018	Jorge Marchand	Meet between the MICS and Bennazar teams, to discuss recent developments such as the articles published by El Nuevo Día; revising and actualizing the ORC presentation for future external meetings.	2.50	175.00	437.50
8/29/2018	Male Noguera	Meet between the MICS and Bennazar teams, to discuss recent developments such as the articles published by El Nuevo Día; revising and actualizing the ORC presentation for future external meetings.	2.50	95.00	237.50
8/29/2018	María Schell	Meet between the MICS and Bennazar teams, to discuss recent developments such as the articles published by El Nuevo Día; revising and actualizing the ORC presentation for future external meetings.	2.50	110.00	275.00
8/29/2018	Jorge Marchand	Conference call with Lydia Pellot in way to inform her, as member of the Pro Retiree Movement, on the invitation sent to Nilda Laureano.	0.40	175.00	70.00
8/30/2018	Jorge Marchand	Conference call with Male Noguera to discuss an important question received through the ORC Facebook profile.	0.30	175.00	52.50
8/30/2018	Male Noguera	Conference call with Jorge Marchand to discuss an important question received through the ORC Facebook profile.	0.30	95.00	28.50
			<u>69.70</u>		<u>9,633.00</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	15.60	125.00	1,950.00
Jorge Marchand	28.70	175.00	5,022.50
Male Noguera	8.90	95.00	845.50
María Schell	16.50	110.00	1,815.00
	<u>69.70</u>		<u>9,633.00</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from August 1 to August 31, 2018

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
8/2/2018	Jorge Marchand	Communication with Ana Heeren and María Schell, in way to coordinate the biweekly conference call to discuss communications strategies.	0.30	175.00	52.50
8/2/2018	María Schell	Communication with Jorge Marchand and Ana Heeren, in way to coordinate the biweekly conference call to discuss communications strategies.	0.30	110.00	33.00
8/2/2018	María Schell	Communication with the Marchand ICS (MICS) team, sending the developed answers to Facebook users' questions.	0.10	110.00	11.00
8/2/2018	Jorge Marchand	Contact with the MICS and Bennazar teams, to discuss and make changes in the web page content, such as edit typos and revise language prior to publication.	0.60	175.00	105.00
8/2/2018	María Schell	Contact with Jorge Marchand, to follow-up and discuss on the changes to the web page content he requested; make the requested changes to the web page content.	0.20	110.00	22.00
8/3/2018	María Schell	Editing the OpEd written by Carmen Núñez.	0.80	110.00	88.00
8/6/2018	Ferdinand Díaz	Follow up on the MICS team to discuss the issues we are having with Facebook's new policies, where they are rejecting certain posts based on the language/content of the post.	0.40	125.00	50.00
8/6/2018	María Schell	Discussion and editing of the upcoming meeting agenda with the MICS team.	0.30	110.00	33.00
8/6/2018	María Schell	Additional editing of the OpEd written by Carmen Nunez.	1.10	110.00	121.00
8/6/2018	María Schell	Editing of release on Judge Swain's Order.	0.40	110.00	44.00
8/6/2018	Male Noguera	Contact with the MICS team and Francisco Del Castillo, to discuss responses to a Facebook users questions.	0.30	95.00	28.50
8/7/2018	Jorge Marchand	Work with Ferdinand Díaz the editing of the agenda and material that will be discussed on the Communications Sub-Committee meeting.	0.30	175.00	52.50
8/7/2018	Ferdinand Díaz	Work with Jorge Marchand on the revisions and editing of the agenda for the Communications Sub-Committee meeting.	0.30	125.00	37.50
8/7/2018	Ferdinand Díaz	Contact the members of the Communications Sub-Committee in way to confirm their assistance and provide the agenda and materials for the upcoming meeting at MICS offices.	0.40	125.00	50.00
8/7/2018	Ferdinand Díaz	Revisions to Carmen Núñez OpEd and sending it to the rest of the team for the final revisions.	0.40	125.00	50.00
8/7/2018	Jorge Marchand	Edits to the presentation on the digital platforms and social media metrics that will be submitted on the Sub-Committee meeting, and distribute the updated presentation among the team.	0.30	175.00	52.50
8/7/2018	Jorge Marchand	Coordinate Héctor Mayol and Francisco del Castillo's participation on the Sub-Committee meeting, to provide legal guidance to the team on the OpEd, short videos content and other content for the Facebook page.	0.20	175.00	35.00
8/8/2018	Ferdinand Díaz	Contact with Ana Heeren, from FTI Consulting, to provide her with the materials for the communications sub-committee meeting where she will participate.	0.30	125.00	37.50

8/8/2018	Jorge Marchand	Coordinate with Carmen Núñez, Miguel Fabre and Ferdinand Díaz the recording of two informative videos to be uploaded in the ORC Facebook profile, one with Mr. Fabre and one with Mrs. Núñez.	0.70	175.00	122.50
8/8/2018	Ferdinand Díaz	Coordinate with Carmen Núñez, Miguel Fabre and Jorge Marchand the recording of two informative videos to be uploaded in the ORC Facebook profile, one with Mr. Fabre and one with Mrs. Núñez.	0.70	125.00	87.50
8/8/2018	Jorge Marchand	Discuss with the MICS team what should be included in the meeting report that will be distributed among the committee members and the legal team in way to keep them informed of the communications initiatives.	0.40	175.00	70.00
8/8/2018	María Schell	Writing, editing and distribution of the Communications Sub-Committee meeting report.	0.90	110.00	99.00
8/8/2018	María Schell	Revisions of emails related to Facebook users questions and editing of proposed answers for the team's approval prior to posting.	0.30	110.00	33.00
8/8/2018	Ferdinand Díaz	Follow up on Male Noguera and provide her with information on the Court Order appointing MICS as the ORC information agent, because of the recent restrictions in posting on Facebook, due to new restrictions imposed by them.	0.70	125.00	87.50
8/9/2018	Jorge Marchand	Communication with Melissa Root on their revisions to the drafted content on the COFINA order and the Governor's and Legislature lawsuits.	0.50	175.00	87.50
8/9/2018	Jorge Marchand	Contact with Francisco del Castillo and Héctor Mayol from the Bennazar team, on their revisions to the draft column by Carmen Núñez.	0.50	175.00	87.50
8/9/2018	Male Noguera	Contact with the MICS team and Francisco Del Castillo to discuss responses to Facebook and email user questions.	0.40	95.00	38.00
8/10/2018	Ferdinand Díaz	Follow up on Francisco del Castillo, in way to have him share with the MICS team Judge Swain recent order since searching for it at the Prime Clerk did not produced results.	0.40	125.00	50.00
8/10/2018	Jorge Marchand	Research the communication issued by "Bonistas del Patio" on the COFINA order.	0.40	175.00	70.00
8/10/2018	Jorge Marchand	Review the text prepared to be posted on the ORC's digital platforms, regarding the order issued by Judge Laura Taylor Swain on the COFINA agreement and the Governor's and Legislature lawsuit.	0.70	175.00	122.50
8/10/2018	Ferdinand Díaz	Media monitoring and sharing an article written by Noticel, where it is mentioned that the FOMB has reached an agreement with the COFINA bondholders and the voting process of adjustment plans.	0.50	125.00	62.50
8/10/2018	Ferdinand Díaz	Contact with the MICS team to have Male Noguera send an email drop to the retiree community, informing on the Judge Swain recent order.	0.40	125.00	50.00
8/13/2018	María Schell	Content and release developed on COFINA decision.	1.20	110.00	132.00
8/13/2018	Jorge Marchand	Follow up on Carmen Núñez and Miguel Fabre to coordinate their participation at "La Casa de Todos" Radio Show, and review with them the Talking Points.	0.50	175.00	87.50
8/13/2018	Jorge Marchand	Follow up on Carmen Núñez and Miguel Fabre to coordinate the recording of the videos to be uploaded on the COR Facebook platform.	0.40	175.00	70.00
8/13/2018	Ferdinand Díaz	Follow up on Miguel Fabre and Carmen Núñez in way to coordinate the recording of their short informative videos to be uploaded in the ORC's Facebook page.	0.40	125.00	50.00

8/14/2018	Jorge Marchand	Contact with Xavira Neggers from Debtwire, on her request of a reaction from an ORC representative regarding the COFINA agreement.	0.50	175.00	87.50
8/14/2018	Jorge Marchand	Attend the interview at Radio Paz with Carmen Núñez and Miguel Fabre.	1.20	175.00	210.00
8/14/2018	Jorge Marchand	Discuss with María Schell the information provided by the FTI and Bennazar teams on the interviews to Puerto Rican retirees.	0.30	175.00	52.50
8/16/2018	Male Noguera	Video #1 setting of recording site at MICS offices, lights, audio, preps and props.	0.80	95.00	76.00
8/16/2018	Male Noguera	Video #1 Filming with Carmen Núñez and MICS team. Video title: "What is the ORC?".	2.40	95.00	228.00
8/16/2018	Jorge Marchand	Shooting of the first informative video capsule with Carmen Núñez and the MICS team. Video Title: "What is the ORC?".	2.40	175.00	420.00
8/16/2018	María Schell	Shooting of the first informative video capsule with Carmen Núñez and the MICS team.	2.40	110.00	264.00
8/16/2018	Jorge Marchand	Follow up on Andrés García from FTI Consulting, in way to get updates on the interviews being coordinated with the Wall Street Journal.	0.40	175.00	70.00
8/16/2018	Jorge Marchand	Contact with Maria Schell from MICS team, Ana Heeren and Andrés García from FTI Consulting, and Héctor Mayol and Francisco del Castillo from Bennazar team, to coordinate a conference call with the chairman of the Retirees Association, Mr. Roberto Aquino.	0.80	175.00	140.00
8/17/2018	Jorge Marchand	Contact with Robert Gordon to provide information on the purpose and details of the video recordings initiative that MICS team is working on with Carmen Núñez and Miguel Fabre.	0.40	175.00	70.00
8/17/2018	Jorge Marchand	Follow-up on Miguel Fabre to clarify and discuss his participation on the Wall Street Journal interview at the Pro Retirees Association facilities.	0.60	175.00	105.00
8/17/2018	Jorge Marchand	Revisions and recommendations to Carmen Núñez edited video, to be uploaded in the ORC's Facebook profile, with information about the ORC and making the call to register in our digital platforms.	0.70	175.00	122.50
8/17/2018	Jorge Marchand	Contact with the Jenner and Block and the Bennazar teams, in way to discuss how to proceed with the divulgation of the ERS opinion in the ORC digital platforms.	0.80	175.00	140.00
8/17/2018	María Schell	Working with additional edits to the OpEd written by Carmen Núñez.	0.40	110.00	44.00
8/17/2018	María Schell	Translation of ERS decision to be posted on the ORC digital platforms.	0.90	110.00	99.00
8/20/2018	Jorge Marchand	Contact with Joanisabel González, reporter from El Nuevo Día, to provide her with copy of the recent order issued by Judge Laura Taylor Swain.	0.60	175.00	105.00
8/20/2018	Ferdinand Díaz	Contact with Francisco del Castillo on MICS additional revisions to the drafted text, informing the retiree community on the recent COFINA order.	0.60	125.00	75.00
8/20/2018	Ferdinand Díaz	Contact with Male Noguera, in way to have her upload the updated text on the COFINA order on the COR digital platform.	0.40	125.00	50.00
8/20/2018	María Schell	Edit the ERS Content.	0.60	110.00	66.00
8/20/2018	Male Noguera	Video #1 Editing. Video title: "What is the COR?", with the participation of Mrs. Carmen Núñez.	1.80	95.00	171.00

8/21/2018	Jorge Marchand	Contact with the MICS team and the Bennazar team to discuss changes to the presentation to be offered during the AESA meeting in Ponce.	0.50	175.00	87.50
8/21/2018	Ferdinand Díaz	Translation of an article published by El Nuevo Día on the recent COFINA order and send it to the ORC team.	0.80	125.00	100.00
8/21/2018	Ferdinand Díaz	Contact with the Bennazar team in way to make revisions to the ORC presentation, in preparation for our attendance to the AESA meeting in Ponce.	0.50	125.00	62.50
8/21/2018	Ferdinand Díaz	Follow up on Carmen Núñez in preparation for her presentation at the AESA meeting in Ponce.	0.40	125.00	50.00
8/21/2018	María Schell	Revisions to the ERS decision release and content in English.	0.30	110.00	33.00
8/22/2018	Male Noguera	Contact with the MICS team and Francisco Del Castillo to discuss responses to Facebook and email user questions.	0.40	95.00	38.00
8/23/2018	Ferdinand Díaz	Send a report to the ORC members and legal team members, informing on Carmen Núñez's participation at the AESA meeting.	0.60	125.00	75.00
8/23/2018	Ferdinand Díaz	Contact with Wilson Ortiz, representative of the Pro Retiree Movement, on his request of information to be uploaded in their digital platforms and social media.	0.70	125.00	87.50
8/24/2018	Ferdinand Díaz	Additional contact with Wilson Ortiz, form the Pro Retiree Movement, in way to share with them the content for their digital platforms.	0.60	125.00	75.00
8/27/2018	Jorge Marchand	Contact Leonor Mulero, from the opinion section of El Nuevo Día newspaper, in way to have them publish the column written by Carmen Núñez.	0.80	175.00	140.00
8/28/2018	Ferdinand Díaz	Media monitoring and translation of an article published by El Nuevo Día on the petition of representatives of the Pro Retiree Movement .	0.90	125.00	112.50
8/28/2018	María Schell	Analysis and edits of the ORC Power Point Presentation, prior to meeting with the MICS and Bennazar teams.	1.20	110.00	132.00
8/29/2018	Jorge Marchand	Contact with Nilda Laureano, representative from the Pro Retiree Movement, in way to invite the presidents of the organizations that are represented by the Pro Retiree Movement to a meeting on September 12.	0.90	175.00	157.50
8/29/2018	Ferdinand Díaz	Media monitoring and share with the ORC members and legal team the article written by Carmen Núñez and published by El Nuevo Día.	0.40	125.00	50.00
8/30/2018	Male Noguera	Contact with the MICS team and Francisco Del Castillo to discuss responses to Facebook and email user questions.	0.20	95.00	19.00
8/30/2018	Jorge Marchand	Follow up on Francisco del Castillo for his answer to an important question received through the ORC Facebook profile.	0.10	175.00	17.50
8/30/2018	María Schell	Final revisions to the ORC's Power Point Presentation, as discussed on the recent meeting between the MICS and Bennazar teams.	2.30	110.00	253.00
8/31/2018	Ferdinand Díaz	Media monitoring and translation of an article published by El Nuevo Día on the petition of representatives of the Pro Retiree Movement to the Department of Justice.	0.80	125.00	100.00
			48.40		6,495.50

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	11.60	125.00	1,450.00
Jorge Marchand	16.80	175.00	2,940.00
Male Noguera	6.30	95.00	598.50
María Schell	13.70	110.00	1,507.00
	48.40		6,495.50

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from August 1 to August 31, 2018

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
8/1/2018	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
8/1/2018	Male Noguera	Check the ORC's email platform and manage email received.	0.30	95.00	28.50
8/2/2018	Male Noguera	Facebook page posting, boosting budget and audience selection, and page management and monitoring.	0.90	95.00	85.50
8/3/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
8/4/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
8/5/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
8/6/2018	Male Noguera	Update the section "Frequently Asked Questions" on porturetiro.com, according to Francisco del Castillo's request and revisions.	1.20	95.00	114.00
8/6/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
8/7/2018	Male Noguera	Post content creation: image, text & design.	0.60	95.00	57.00
8/7/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.80	95.00	76.00
8/7/2018	Male Noguera	Page and ad campaign conversation management and monitoring.	0.50	95.00	47.50
8/8/2018	Male Noguera	Check the ORC's email platform and manage email received.	0.30	95.00	28.50
8/8/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.90	95.00	85.50
8/8/2018	Male Noguera	Page and ad campaign conversation management and monitoring.	1.10	95.00	104.50
8/9/2018	Male Noguera	Facebook page and ad campaign conversation management and monitoring.	0.70	95.00	66.50
8/10/2018	Male Noguera	Search stock image and design email drop and post template for the Spanish and English versions of the document: "COR STATEMENT ON JUDGE LAURA TAYLOR SWAIN'S AUGUST 7 ORDERS" and for the summary of the Judge's orders.	0.90	95.00	85.50
8/10/2018	Male Noguera	Upload and published to the ORC's website and send email drop of the Spanish and English versions for the post and template created for the document: "COR STATEMENT ON JUDGE LAURA TAYLOR SWAIN'S AUGUST 7 ORDERS" and the summary of the Judge's orders.	0.70	95.00	66.50
8/10/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.50	95.00	47.50
8/10/2018	Male Noguera	Page and ad campaign conversation management and monitoring.	0.60	95.00	57.00
8/11/2018	Male Noguera	Facebook page and ad campaign conversation management and monitoring.	0.80	95.00	76.00
8/12/2018	Male Noguera	Facebook page and ad campaign conversation management and monitoring.	0.70	95.00	66.50
8/13/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.40	95.00	38.00
8/13/2018	Male Noguera	Page and ad campaign conversation management and monitoring.	0.70	95.00	66.50
8/14/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
8/15/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00

8/16/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.40	95.00	38.00
8/16/2018	Male Noguera	Facebook page and ad campaign conversation management and monitoring.	0.60	95.00	57.00
8/16/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
8/17/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
8/18/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
8/19/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
8/20/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.30	95.00	28.50
8/20/2018	Male Noguera	Facebook page and ad campaign conversation management and monitoring.	0.40	95.00	38.00
8/20/2018	Male Noguera	Check the ORC's email platform and manage email received.	0.20	95.00	19.00
8/20/2018	Male Noguera	Two Facebook page posts, boosting budget and audience selection.	0.80	95.00	76.00
8/20/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
8/20/2018	Male Noguera	Search stock image and design template for news to be uploaded to the ORC's website and sent as email drop for the news: "COURT GRANTS SUMMARY JUDGEMENT IN FAVOR OF ERS".	1.10	95.00	104.50
8/21/2018	Male Noguera	Upload and published news to website and sent email drop for news: "COURT GRANTS SUMMARY JUDGEMENT IN FAVOR OF ERS".	0.20	95.00	19.00
8/21/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
8/21/2018	Male Noguera	Upload and published on website: INDEPENDENT INVESTIGATOR PUBLISHES REPORT.	0.30	95.00	28.50
8/22/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
8/23/2018	Male Noguera	Post content creation: image, text & design.	0.40	95.00	38.00
8/23/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.40	95.00	38.00
8/23/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
8/24/2018	Male Noguera	Post content creation: text & design.	0.30	95.00	28.50
8/24/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.40	95.00	38.00
8/24/2018	Male Noguera	Facebook page conversation management and monitoring.	0.30	95.00	28.50
8/25/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
8/26/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
8/27/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
8/28/2018	Male Noguera	Post content creation: text & design.	0.40	95.00	38.00
8/28/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.30	95.00	28.50
8/28/2018	Male Noguera	Page management and monitoring.	0.20	95.00	19.00
8/28/2018	Male Noguera	Uploads news to website: "JUBILADOS HACEN LLAMADO A LA ACCIÓN", from El Nuevo Día newspaper.	0.45	95.00	42.75
8/28/2018	Male Noguera	Check ORC's email platform and manage email received.	0.10	95.00	9.50
8/29/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.70	95.00	66.50
8/29/2018	Male Noguera	Page management and monitoring.	0.40	95.00	38.00
8/29/2018	Male Noguera	Search image and design template to be published to the ORC's website and send as email drop, for: "LOS RETIRADOS DEL GOBIERNO ESTAMOS EN LA LUCHA".	0.80	95.00	76.00
8/29/2018	Male Noguera	Upload and published to website, and sent as email drop for: "LOS RETIRADOS DEL GOBIERNO ESTAMOS EN LA LUCHA".	0.60	95.00	57.00
8/30/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50

8/31/2018	Male Noguera	Facebook page conversation management and monitoring.	0.20	95.00	19.00
8/31/2018	Male Noguera	Check the ORC's email platform and manage email received.	0.20	95.00	19.00
			<u>33.95</u>		<u>3,225.25</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Male Noguera	33.95	95.00	3,225.25
María Schell	-	110.00	-
	<u>33.95</u>		<u>3,225.25</u>

Invoice



Marchand ICS Group
-Integrated Communication Strategies-
PO Box 8168, San Juan, PR 00910
161 San Jorge St., Suite 402-E, San Juan, PR 00911
Tel. (787) 765-0444

DATE	INVOICE #
9/30/2018	ORC0918

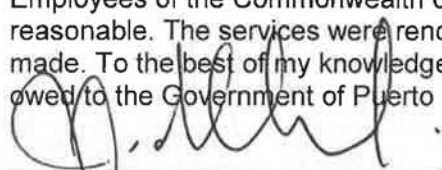
BILL TO:

Official Retiree Committee
in the Commonwealth of Puerto Rico
Hon. Miguel Fabre, President
San Juan, PR

Due on receipt

DESCRIPTION	AMOUNT
Professional Services and Expenses, from September 1 to September 30, 2018	
Conference Calls and Project Meetings	6,471.50
Content and Material Development and Project Management	5,303.50
Content and Material Development for the Website and Website Management	2,992.50
Expenses	357.61

I hereby certify that no public servant of the Department of Treasury is a party to or has any interest in the gains or benefits derived from the contract that is the basis of this invoice. The only consideration for providing services under the contract is the payment agreed upon with the authorized representatives of the Official Committee of Retired Employees of the Commonwealth of Puerto Rico. The amount of this invoice is reasonable. The services were rendered and the corresponding payment has not been made. To the best of my knowledge, Marchand ICS Group Inc. does not have any debts owed to the Government of Puerto Rico or its instrumentalities.


Jorge Marchand, President

TOTAL \$15,125.11



296661

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)

Summary of Marchand ICS Group Hours Worked and Fees Incurred

From September 1 to September 30, 2018

Name of Professional	Title	Project Calls and Meetings Hours	Project Management Hours	Media Development and Management Hours	Total Hours	Hourly Billing Rate (\$)	Total Value (\$)
Ferdinand Diaz	Project Manager	10.20	7.30	-	17.50	\$ 125.00	2,187.50
Jorge Marchand	Principal	16.80	15.70	-	32.50	\$ 175.00	5,687.50
Male Noguera	Media Manager	10.90	4.10	31.50	46.50	\$ 95.00	4,417.50
María Schell	Business Editor	11.10	11.40	-	22.50	\$ 110.00	2,475.00
		49.00	38.50	31.50	119.00		14,767.50

Marchand ICS Group
Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from September 1 to September 30, 2018

Detail of Conference Calls and Project Meetings

Date	Staff	Description	Hours	Rate	Value (\$)
9/5/2018	Jorge Marchand	Conference call with Francisco del Castillo, from the Bennazar team, to discuss the editorial published by El Nuevo Día on necessary solutions to the Retirement System, and its impact on the ORC's (Official Retiree Committee's) interests.	0.70	175.00	122.50
9/5/2018	Jorge Marchand	Conference call with Francisco del Castillo to discuss the [REDACTED] [REDACTED] [REDACTED]	0.70	175.00	70.00
9/7/2018	Jorge Marchand	Conference call with Francisco del Castillo [REDACTED] the [REDACTED] [REDACTED]	0.70	175.00	122.50
9/10/2018	Ferdinand Díaz	Conference call with the Marchand ICS (MICS) team, to discuss the [REDACTED] the new FAQ (Frequently Asked Questions) entry and other content for the digital platforms, and prepare for the next Ordinary Meeting on September 12th.	0.80	125.00	100.00
9/10/2018	Jorge Marchand	Conference call with the Marchand ICS (MICS) team, to discuss [REDACTED] the new FAQ entry and other content for the digital platforms, and prepare for the next Ordinary Meeting on September 12th.	0.80	175.00	140.00
9/10/2018	Male Noguera	Conference call with the Marchand ICS (MICS) team, to discuss [REDACTED] the new FAQ entry and other content for the digital platforms, and prepare for the next Ordinary Meeting on September 12th.	0.80	95.00	76.00
9/10/2018	María Schell	Conference call with the Marchand ICS (MICS) team, to discuss [REDACTED] the new FAQ entry and other content for the digital platforms, and prepare for the next Ordinary Meeting on September 12th.	0.80	110.00	88.00
9/11/2018	Jorge Marchand	Conference call with María Schell, regarding the upcoming ORC meeting at the Sheraton Convention Center on September 12th.	0.20	175.00	35.00
9/11/2018	María Schell	Conference call with Jorge Marchand, regarding the upcoming ORC meeting at the Sheraton Convention Center on September 12th.	0.20	110.00	22.00
9/12/2018	Jorge Marchand	Attend the ORC Ordinary Meeting at the Sheraton Convention Center, with members of the Jenner, FTI, Segal, Bennazar and [REDACTED] [REDACTED]	6.50	175.00	1,137.50
9/12/2018	Male Noguera	Attend the ORC Ordinary Meeting at the Sheraton Convention Center, with members of the Jenner, FTI, Segal, Bennazar and [REDACTED] [REDACTED]	6.50	95.00	617.50

9/12/2018	María Schell	Attend the ORC Ordinary Meeting at the Sheraton Convention Center, with members of the Jenner, FTI, Segal, Bennazar and [REDACTED] [REDACTED]	6.50	110.00	715.00
9/14/2018	Jorge Marchand	Conference call with María Schell, related to the recently developed material, such as the To-Do list, the FAQ Content and Presentation.	0.20	175.00	35.00
9/14/2018	María Schell	Conference call with Jorge Marchand, related to the recently developed material, such as the To-Do list, the FAQ Content and Presentation.	0.20	110.00	22.00
9/21/2018	Jorge Marchand	Conference call with Francisco del Castillo to discuss Noticel's article on the FOMB (Financial Oversight & Management Board for Puerto Rico) recent decisions.	0.70	175.00	122.50
9/24/2018	Jorge Marchand	Conference call with Male Noguera, to discuss September 25th Communications Team Meeting, and the assignment to prepare new Facebook content.	0.20	175.00	35.00
9/24/2018	Male Noguera	Conference Call with Jorge Marchand to discuss September 25th Communications Team Meeting, and the assignment to prepare new Facebook content.	0.20	95.00	19.00
9/25/2018	Ferdinand Díaz	Internal Meeting with the MICS and Bennazar teams (Jorge Marchand, Male Noguera, María Schell, Francisco del Castillo and Héctor Mayol), to discuss new drafted content for the web page and social media, the new FAQ entry, the proof of claim, questions from our digital platforms users, [REDACTED] [REDACTED]	3.00	125.00	375.00
9/25/2018	Jorge Marchand	Internal Meeting with the MICS and Bennazar teams (Ferdinand Díaz, Male Noguera, María Schell, Francisco del Castillo and Héctor Mayol), to discuss new drafted content for the web page and social media, the new FAQ entry, the proof of claim, questions from our digital platforms users, [REDACTED] [REDACTED]	3.00	175.00	525.00
9/25/2018	Male Noguera	Internal Meeting with the MICS and Bennazar teams (Jorge Marchand, Ferdinand Díaz, María Schell, Francisco del Castillo and Héctor Mayol), to discuss new drafted content for the web page and social media, the new FAQ entry, the proof of claim, questions from our digital platforms users, [REDACTED] [REDACTED]	3.00	95.00	285.00
9/25/2018	María Schell	Internal Meeting with the MICS and Bennazar teams (Jorge Marchand, Ferdinand Díaz, Male Noguera, Francisco del Castillo and Héctor Mayol), to discuss new drafted content for the web page and social media, the new FAQ entry, the proof of claim, questions from our digital platforms users, [REDACTED] [REDACTED]	3.00	110.00	330.00
9/26/2018	Ferdinand Díaz	Conference call with the MICS team to discuss the possibility to include [REDACTED] [REDACTED] [REDACTED]	0.40	125.00	50.00
9/26/2018	Jorge Marchand	Conference call with the MICS team to discuss the possibility to include [REDACTED] [REDACTED] [REDACTED]	0.40	175.00	70.00

9/26/2018	Male Noguera	Conference call with the MICS team to discuss the possibility to include [REDACTED] [REDACTED] [REDACTED]	0.40	95.00	38.00
9/26/2018	María Schell	Conference call with the MICS team to discuss the possibility to include [REDACTED] [REDACTED] [REDACTED]	0.40	110.00	44.00
9/27/2018	Jorge Marchand	Attend the [REDACTED]	3.00	175.00	525.00
9/28/2018	Ferdinand Díaz	Attend the [REDACTED] [REDACTED]	6.00	125.00	750.00
			49.00		6,471.50

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	10.20	125.00	1,275.00
Jorge Marchand	16.80	175.00	2,940.00
Male Noguera	10.90	95.00	1,035.50
María Schell	11.10	110.00	1,221.00
	49.00		6,471.50

Marchand ICS Group
Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from September 1 to September 30, 2018

Detail of Content and Material Development and Project Management

Date	Staff	Description	Hours	Rate	Value (\$)
9/5/2018	Jorge Marchand	Communication with the Marchand ICS (MICS) team and the Jenner and Block team, to discuss the Editorial published on El Nuevo Día newspaper.	0.60	175.00	105.00
9/5/2018	Jorge Marchand	Contact with Nilda Laureano [REDACTED] [REDACTED] [REDACTED]	1.00	175.00	175.00
9/5/2018	Jorge Marchand	Communication with Carmen Núñez and Lydia Pellot, in way to [REDACTED] [REDACTED] [REDACTED]	0.50	175.00	87.50
9/5/2018	Ferdinand Díaz	Translate from Spanish to English the editorial published by El Nuevo Día ("El Sistema de Retiro clama por una solución viable") on the retirement situation.	1.30	125.00	162.50
9/5/2018	Ferdinand Díaz	Work with María Schell on the final revisions to the translation of the editorial by El Nuevo Día ("El Sistema de Retiro clama por una solución viable"), and send the final translation to the ORC team.	0.60	125.00	75.00
9/5/2018	María Schell	Work with Ferdinand Díaz on the final revisions to the translation of the editorial by El Nuevo Día ("El Sistema de Retiro clama por una solución viable").	0.60	110.00	66.00
9/6/2018	Jorge Marchand	Follow up on [REDACTED] [REDACTED] [REDACTED]	0.80	175.00	140.00
9/6/2018	Ferdinand Díaz	Revisions and edits to the [REDACTED] send it to María Schell so she can incorporate those observations.	0.80	125.00	100.00
9/7/2018	Jorge Marchand	Additional [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
9/7/2018	Jorge Marchand	Inform the Jenner & Block and the Bennazar teams of the [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
9/7/2018	Jorge Marchand	Email communication between the MICS team, in way to follow up on pending actions, such as the status of the taping of Miguel Fabre's video, who will attend the AESA meeting in Humacao.	0.70	175.00	122.50
9/7/2018	María Schell	Redact and send via email a follow up memo to MICS team, related to pending matters for the digital platform and communications strategies.	0.80	110.00	88.00
9/7/2018	Jorge Marchand	Preparation for the ORC's ordinary meeting [REDACTED] [REDACTED]	0.40	175.00	70.00
9/7/2018	Ferdinand Díaz	Contact with [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.60	125.00	75.00

9/7/2018	María Schell	Final revisions to the content of the [REDACTED] to [REDACTED]	0.40	110.00	44.00
9/7/2018	María Schell	Translation of the [REDACTED] [REDACTED] [REDACTED]	2.10	110.00	231.00
9/11/2018	Jorge Marchand	Follow up on Francisco del Castillo from the Bennazar team, in way to discuss the [REDACTED] [REDACTED] [REDACTED]	0.60	175.00	105.00
9/11/2018	Jorge Marchand	Follow up on [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.30	175.00	52.50
9/11/2018	Jorge Marchand	Preparation for the ORC ordinary meeting and [REDACTED] [REDACTED] vement ([REDACTED] [REDACTED] [REDACTED]	0.90	175.00	157.50
9/11/2018	Ferdinand Díaz	Media monitoring and send the article published by the a local newspaper El Vocero, on a proposal to be made by the AAFAF Executive Director to guarantee the pensions.	0.60	125.00	75.00
9/11/2018	María Schell	Email communication to Melissa Root, to follow up on the edits [REDACTED]	0.20	110.00	22.00
9/13/2018	Jorge Marchand	Study the article sent by Robert Gordon, from the Jenner & Block team, which describes the statements their team made in court on behalf of the Committee.	0.50	175.00	87.50
9/13/2018	Jorge Marchand	Email communication with María Schell and Male Noguera, recapping MICS to-do list after the meeting.	0.40	175.00	70.00
9/13/2018	Male Noguera	Email communication with María Schell and Jorge Marchand, recapping MICS to-do list after the meeting.	0.40	95.00	38.00
9/13/2018	María Schell	Email communication with Jorge Marchand and Male Noguera, recapping MICS to-do list after the meeting.	0.40	110.00	44.00
9/13/2018	María Schell	Draft an entry for the FAQ (Frequently Asked Questions) section on the ORC's website, on the effective date of proposed pension cuts.	0.40	110.00	44.00
9/14/2018	Jorge Marchand	Contact with Egna Ramírez, representative of the Retired Social Workers, from the Social Workers College, due to her request for a presentation or participation of a member of the ORC at their radio program.	0.40	175.00	70.00
9/14/2018	Jorge Marchand	Email communication with the MICS team to discuss the form being developed in way to have the retiree organizations register their people at the ORC's platforms.	0.40	175.00	70.00
9/14/2018	María Schell	Email communication with Melissa Root, [REDACTED] [REDACTED]	0.20	110.00	22.00
9/14/2018	Male Noguera	Email communication with María Schell, regarding the registration form.	0.20	95.00	19.00
9/14/2018	María Schell	Email communication with Male Noguera, regarding the registration form.	0.20	110.00	22.00
9/17/2018	Ferdinand Díaz	Revision and edits to the FAQ entry draft prepared by María Schell.	0.30	125.00	37.50
9/18/2018	Jorge Marchand	Examine and study the order issued by Judge Swain, denying UCC stay enforcement motion, and provide information on possible local media inquiry on the order.	0.50	175.00	87.50
9/18/2018	María Schell	Editing of the Registration form and send the updated document to the MICS team.	0.30	110.00	33.00
9/18/2018	María Schell	Final editing to the FAQ entry.	0.30	110.00	33.00
9/18/2018	María Schell	Translation of the new FAQ entry to English, and email it to the legal team for approval.	0.70	110.00	77.00

9/18/2018	María Schell	Email communication with the ORC's members, to send the Judge's decision on UCC.	0.30	110.00	33.00
9/19/2018	Ferdinand Díaz	Follow up on the Jenner and the Bennazar teams, in way to know if they have any revisions to the draft FAQ entry.	0.40	125.00	50.00
9/19/2018	María Schell	Email communication with Melissa Root, related to the approval of content to be posted on the ORC's digital platforms.	0.20	110.00	22.00
9/21/2018	Jorge Marchand	Study the document sent [REDACTED] [REDACTED] used to [REDACTED]	0.90	175.00	157.50
9/21/2018	Jorge Marchand	Contact with Lydia Pellot in way to coordinate the ORC participation at the AESA meeting in Humacao.	0.80	175.00	140.00
9/21/2018	Ferdinand Díaz	Translate an article published by Noticel on the UPR retirement system.	1.00	125.00	125.00
9/24/2018	Jorge Marchand	Coordinate with Lydia Pellot on the request made for her to participate on radio a interview on regional radio stations (WALO Radio and Radio Victoria, from Humacao), and provide her with the ORC's presentation and talking points.	0.90	175.00	157.50
9/24/2018	Jorge Marchand	Follow up on Male Noguera, to review the drafted text for the social media platforms.	0.60	175.00	105.00
9/24/2018	Jorge Marchand	Contact with Félix Báez from Radio Victoria and Walo Radio, in way to coordinate Lydia Pellot's participation in radio interviews.	0.50	175.00	87.50
9/24/2018	Jorge Marchand	Follow up on Miguel Fabre and Carmen Núñez, in way to coordinate their participation at the AESA meeting in Humacao.	0.60	175.00	105.00
9/24/2018	Ferdinand Díaz	Contact with Lydia Pellot in way to provide her with the updated ORC's presentation, in preparation for her participation at the interview with Radio Victoria and WALO radio.	0.80	125.00	100.00
9/24/2018	Male Noguera	[REDACTED] [REDACTED]	1.70	95.00	161.50
9/19/2018	María Schell	[REDACTED]	0.20	110.00	22.00
9/19/2018	María Schell	Edits to the ORC's FAQ entry.	0.20	110.00	22.00
9/20/2018	María Schell	Edits to the ORC's FAQ entry.	1.70	110.00	187.00
9/20/2018	María Schell	[REDACTED]	1.40	110.00	154.00
9/23/2018	Male Noguera	Re-design [REDACTED] [REDACTED] [REDACTED]	1.10	95.00	104.50
9/25/2018	Ferdinand Díaz	Contact with [REDACTED] [REDACTED] [REDACTED] [REDACTED]	0.40	125.00	50.00
9/25/2018	María Schell	[REDACTED] email to Ferdinand Díaz, Male Noguera, Jorge Marchand, Francisco del Castillo and Héctor Mayol.	0.80	110.00	88.00
9/26/2018	Jorge Marchand	Study the questions received through the ORC's digital platforms.	0.60	175.00	105.00
9/26/2018	Jorge Marchand	Follow up on Francisco del Castillo from the Bennazar team, in way to have him provide answers to new questions received on the Facebook profile regarding the status of the filed proof of claim.	0.70	175.00	122.50
9/26/2018	Jorge Marchand	Follow up on the Bennazar team [REDACTED] [REDACTED] AESA meeting in Humacao.	0.90	175.00	157.50

9/27/2018	Male Noguera	Revise and [REDACTED] [REDACTED] [REDACTED]	0.70	95.00	66.50
9/27/2018	Ferdinand Díaz	Distribute [REDACTED] [REDACTED] [REDACTED]	0.50	125.00	62.50
			<u>38.50</u>		<u>5,303.50</u>

<u>Fee Summary:</u>	<u>Hours</u>	<u>Rate</u>	<u>Value (\$)</u>
Ferdinand Díaz	7.30	125.00	912.50
Jorge Marchand	15.70	175.00	2,747.50
Male Noguera	4.10	95.00	389.50
María Schell	11.40	110.00	1,254.00
	<u>38.50</u>		<u>5,303.50</u>

Marchand ICS Group

Client: Official Retiree Committee, in the Commonwealth of Puerto Rico (ORC)
Professional Services for the Period from September 1 to September 30, 2018

Detail of Content and Material Development for the Media Platforms and Media Management

Date	Staff	Description	Hours	Rate	Value (\$)
9/1/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
9/2/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/2/2018	Male Noguera	Check the ORC's email platform and manage email received.	0.30	95.00	28.50
9/3/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
9/4/2018	Male Noguera	Post content creation: image, text and design.	0.40	95.00	38.00
9/4/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.30	95.00	28.50
9/4/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/5/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
9/6/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
9/7/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/8/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
9/9/2018	Male Noguera	Check the ORC's email platform and manage email received.	0.40	95.00	38.00
9/9/2018	Male Noguera	Facebook page and ad campaign conversation management and monitoring.	0.70	95.00	66.50
9/10/2018	Male Noguera	Post content creation: image, text and design.	0.40	95.00	38.00
9/10/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.30	95.00	28.50
9/10/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
9/11/2018	Male Noguera	Facebook page conversation management and monitoring.	0.80	95.00	76.00
9/12/2018	Male Noguera	Email between MICS team and Francisco Del Castillo to discuss responses to a Facebook user questions.	0.30	95.00	28.50
9/12/2018	Male Noguera	Facebook page conversation management and monitoring.	0.90	95.00	85.50
9/13/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
9/14/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
9/15/2018	Male Noguera	Facebook page conversation management and monitoring.	0.40	95.00	38.00
9/15/2018	Male Noguera	Check the ORC's email platform and manage email received.	0.60	95.00	57.00
9/16/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.40	95.00	38.00
9/16/2018	Male Noguera	Facebook page management and monitoring.	0.60	95.00	57.00
9/17/2018	Male Noguera	Post content creation: image, text and design.	0.60	95.00	57.00
9/17/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.30	95.00	28.50
9/17/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
9/18/2018	Male Noguera	Design the ORC's Information Directory Registration List for retiree's associations, to be filled out during their meetings, and send it to the team for edits and approval.	0.60	95.00	57.00
9/19/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
9/20/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
9/20/2018	Male Noguera	Check the ORC's email platform and manage email received.	0.50	95.00	47.50
9/21/2018	Male Noguera	Upload new Q&A to "Frequently Asked Questions": <i>When would the proposed cuts to the pensions and benefits of Puerto Rico government retirees proposed by the Fiscal Oversight Management Board come into effect?</i>	0.60	95.00	57.00
9/21/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
9/22/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50

9/23/2018	Male Noguera	Facebook page conversation management and monitoring.	0.50	95.00	47.50
9/24/2018	Male Noguera	Post content creation: image, text and design.	2.30	95.00	218.50
9/24/2018	Male Noguera	Facebook page conversation management and monitoring.	0.60	95.00	57.00
9/25/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.40	95.00	38.00
9/25/2018	Male Noguera	Facebook page management and monitoring. (*increased page conversation).	1.90	95.00	180.50
9/26/2018	Male Noguera	Email communication between MICS team and Francisco del Castillo to discuss responses to Facebook users questions.	0.70	95.00	66.50
9/26/2018	Male Noguera	Facebook page posting, boosting budget and audience selection.	0.40	95.00	38.00
9/26/2018	Male Noguera	Facebook page management and monitoring. (*increased page conversation).	1.80	95.00	171.00
9/28/2018	Male Noguera	Facebook page management and monitoring. (*increased page conversation).	1.40	95.00	133.00
9/28/2018	Male Noguera	Check the ORC's email platform and manage email received.	0.60	95.00	57.00
9/29/2018	Male Noguera	Facebook page management and monitoring.	0.90	95.00	85.50
9/29/2018	Male Noguera	Search appropriate image to design publications for the website and email drop.	0.20	95.00	19.00
9/29/2018	Male Noguera	Design and upload publication to website (When would the proposed cuts to the pensions and benefits of Puerto Rico government retirees proposed by the Fiscal Oversight Management Board come into effect?).	0.30	95.00	28.50
9/29/2018	Male Noguera	Design and mailing of email drop (When would the proposed cuts to the pensions and benefits of Puerto Rico government retirees proposed by the Fiscal Oversight Management Board come into effect?).	0.30	95.00	28.50
9/30/2018	Male Noguera	Facebook page conversation management and monitoring.	0.70	95.00	66.50
9/30/2018	Male Noguera	Check ORC's email platform and manage email received.	0.30	95.00	28.50
			31.50		2,992.50

Fee Summary:	Hours	Rate	Value (\$)
Ferdinand Díaz	-	125.00	-
Jorge Marchand	-	175.00	-
Male Noguera	31.50	95.00	2,992.50
Marfa Schell	-	110.00	-
	31.50		2,992.50